

(Hazen from Page 5) and grants from industry, organizations and individuals.

It is of interest to note that if one divides the current total annual operating budget of the Agricultural Experiment Station by the number of professional employees expressed on a full-time equivalent basis, the result is \$41,851. This suggests the current average expenditure for support of each full-time professional person is approximately \$42,000 annually. This is an important concept to keep in mind as one considers the required financial resources for an active research program of this kind.

Summary

The role of the North Dakota Agricultural Experiment Station, NDSU, is to develop and provide research information primarily intended to be useful in the enhancement of the agricultural sectors of our population and our economy, both state and national.

This role is fulfilled by maintaining funds, facilities and qualified personnel in an organized and effective program of agricultural research.

This program is heavily integrated with teaching of university-level undergraduate and graduate students and is formally related to other state agricultural experiment stations and the appropriate research components of the United States Department of Agriculture.

Administration of the Agricultural Experiment Station is primarily a function of NDSU and in turn the State Board of Higher Education. However, in keeping with the various federal and state laws which have emerged during a period of more than 100 years and are currently applicable, it is also highly desirable to establish and maintain a degree of understanding and flexibility in the administrative policies and decisions which are rendered in behalf of the Station. This is particularly important since the activities of the Agricultural Experiment Station are constantly under scrutiny by individual citizens and agriculturally-oriented organizations in North Dakota, by colleagues in other parts of our institutions of higher learning, by representatives of the federal offices which administer funds appropriated by the Congress, and by sister agricultural experiment stations.