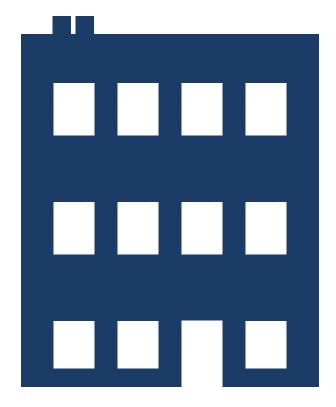
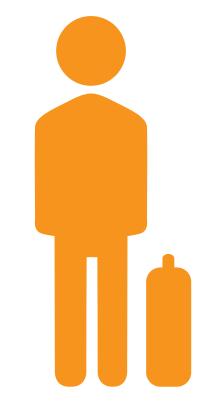
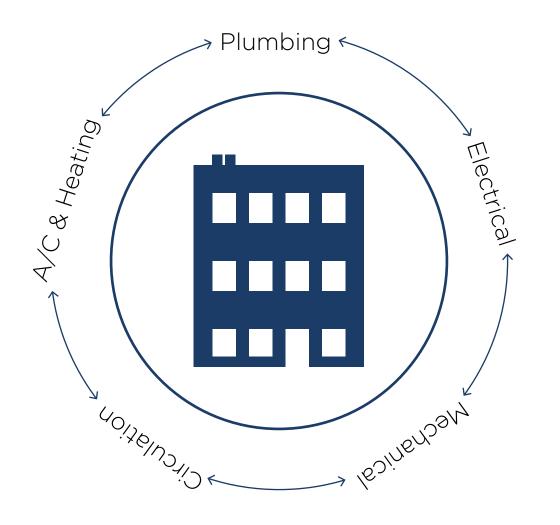


Redesigning the Airline Passenger Experience





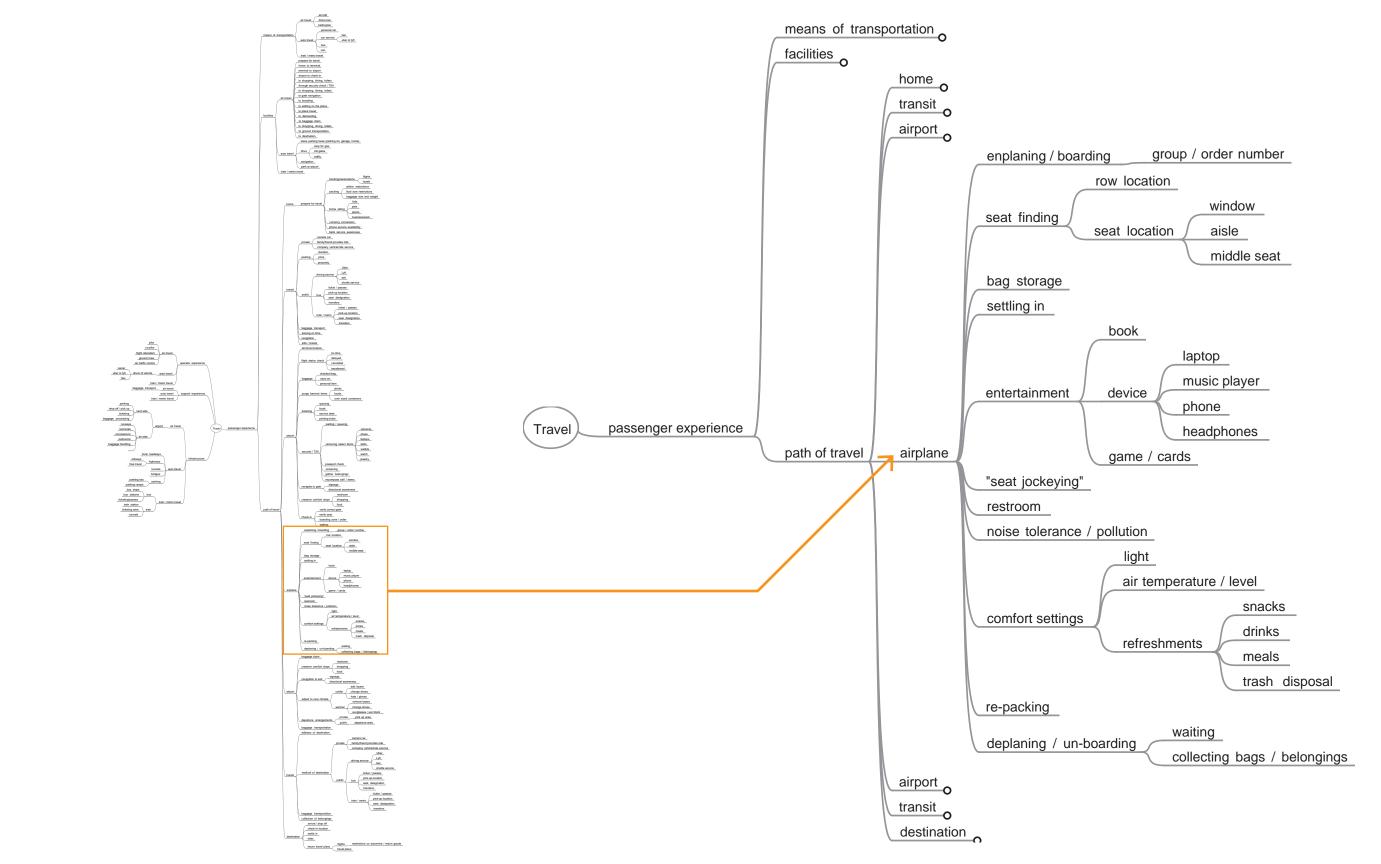






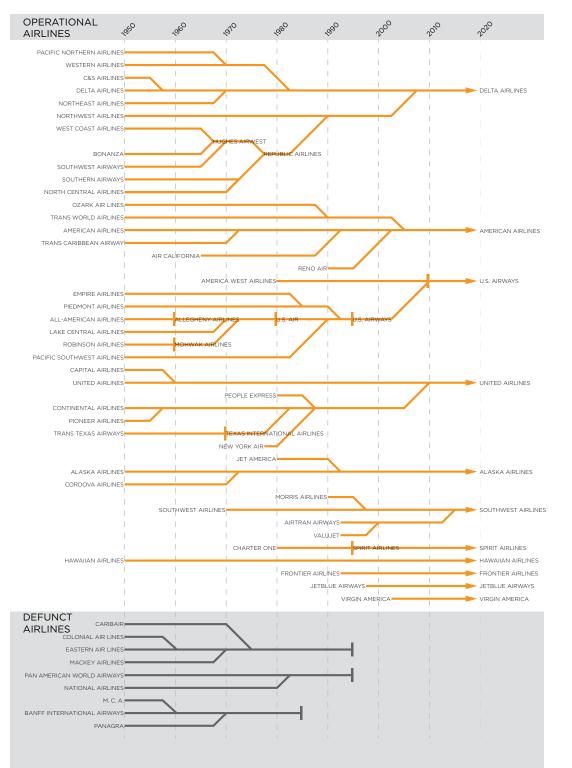
components of systems



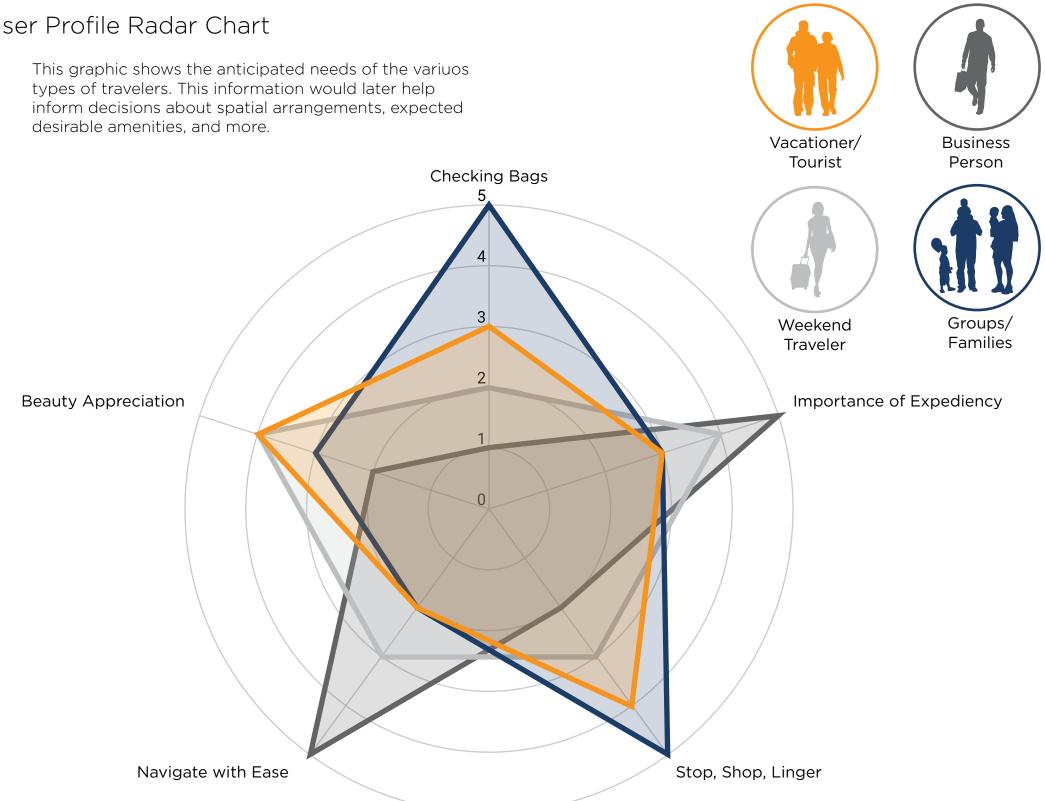


US MAJOR AIRLINE MERGER LINEAGE

1950 - 2019



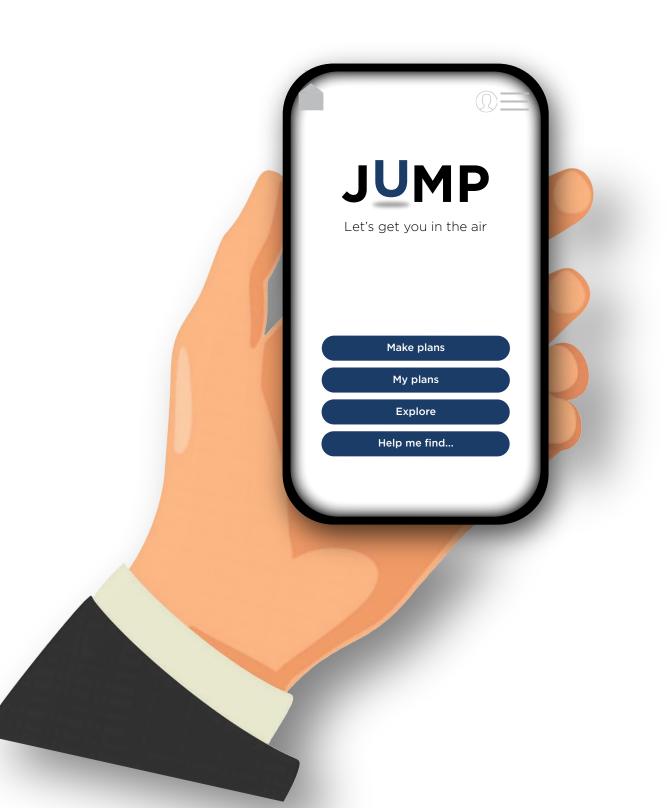
User Profile Radar Chart

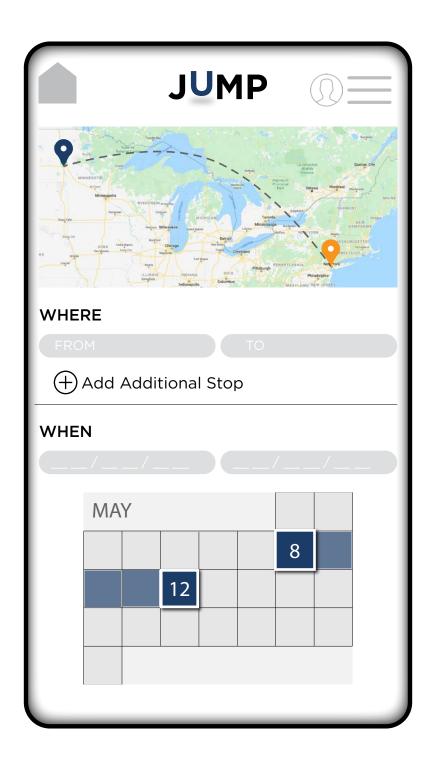


Top 5 Trending Passenger Requests

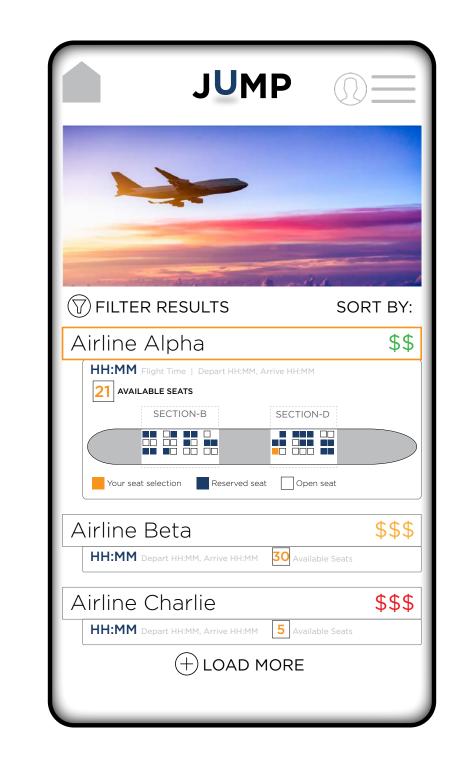
Info taken from IATA Global Passenger Survey 2019

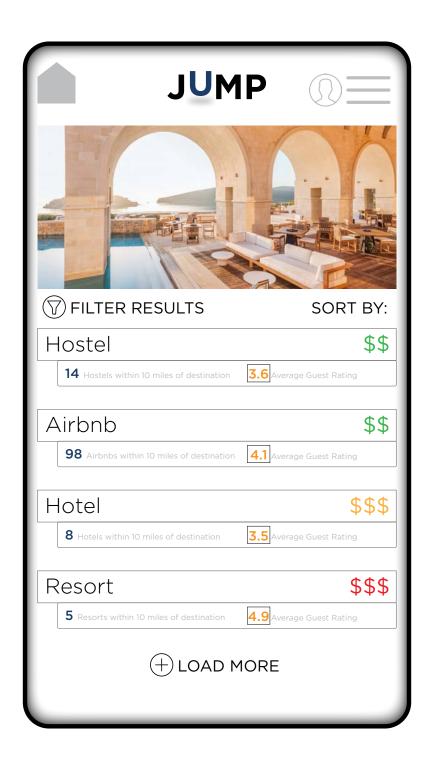
- 1. The automation of a growing number of airport processes
- 2. A single identity token for all travel processes, using biometric identification
- 3. Real-time flightinformation sent directly to their personal devices
- 4. Increasingly efficient airport security that does not require having to
 - remove or unpack personal items
- 5. Seamless border control



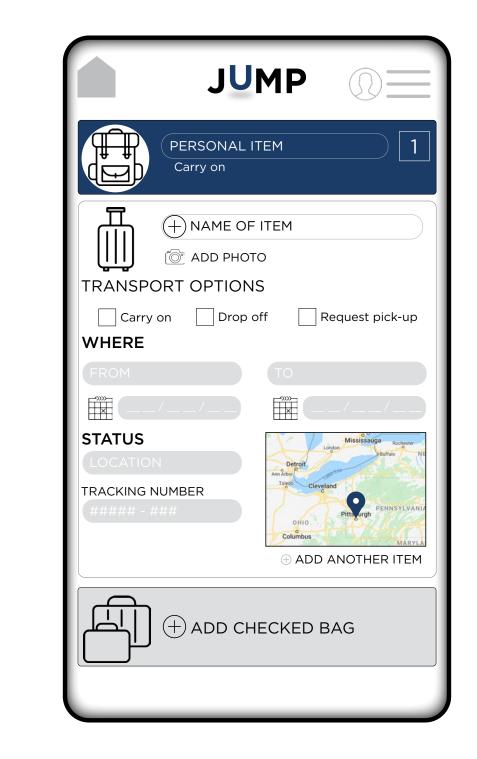


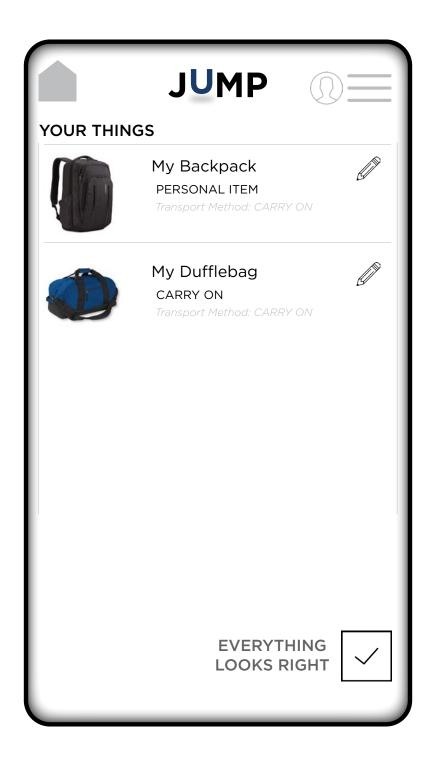
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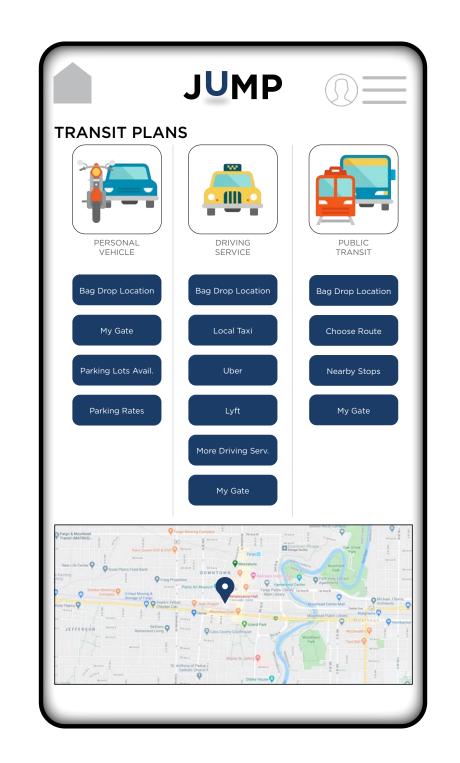


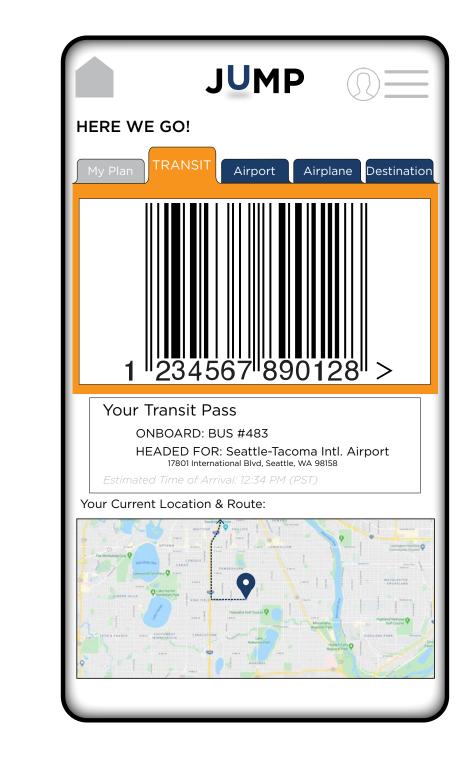


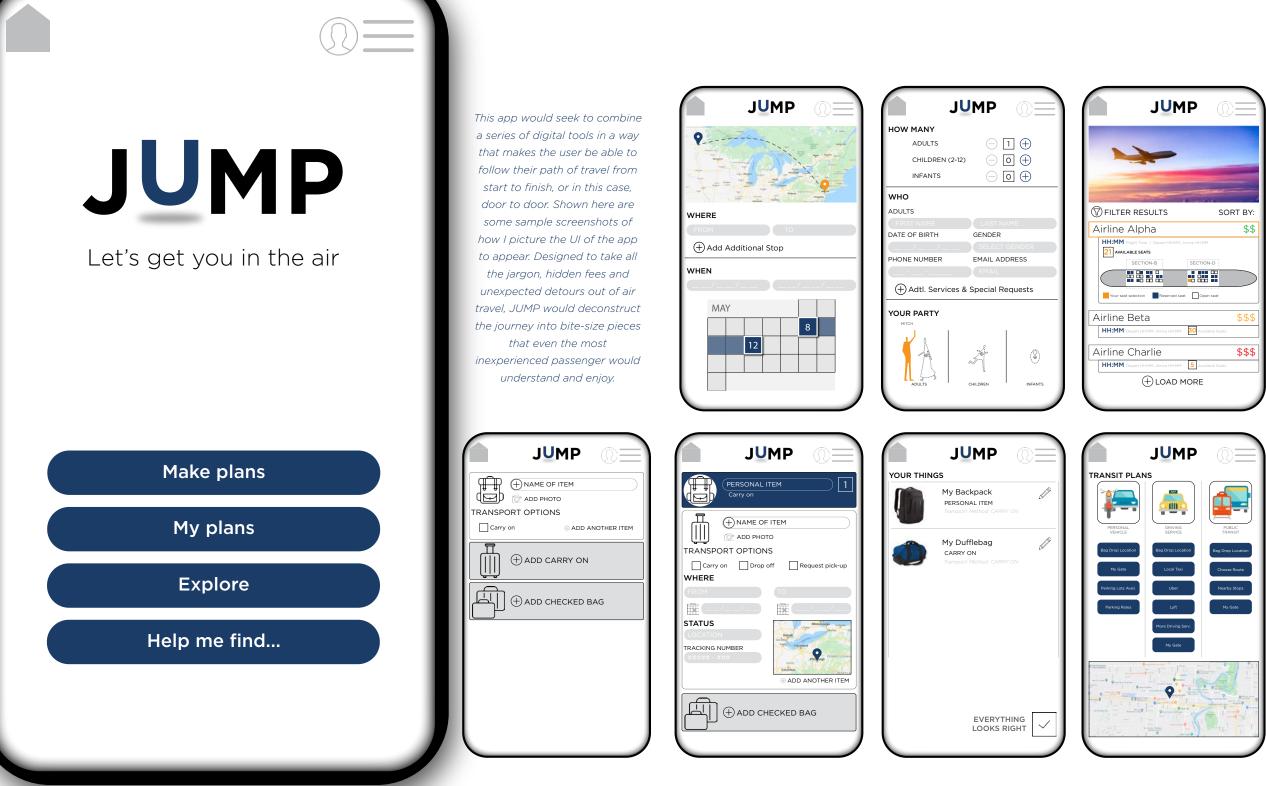
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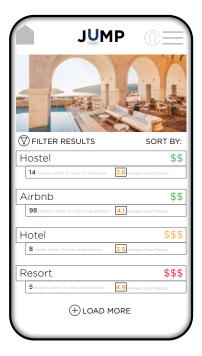






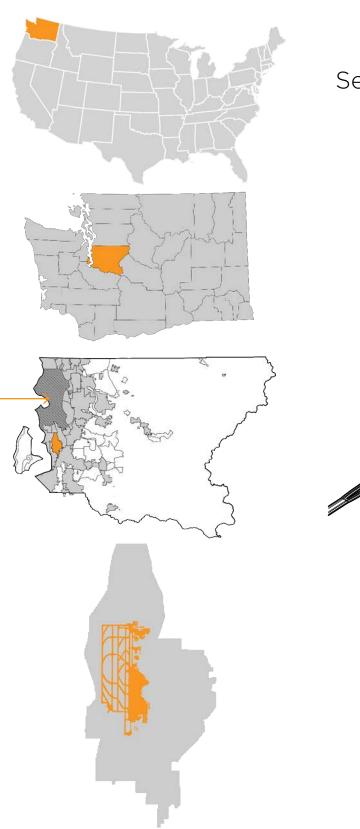


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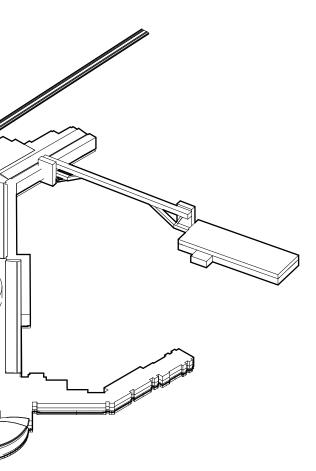


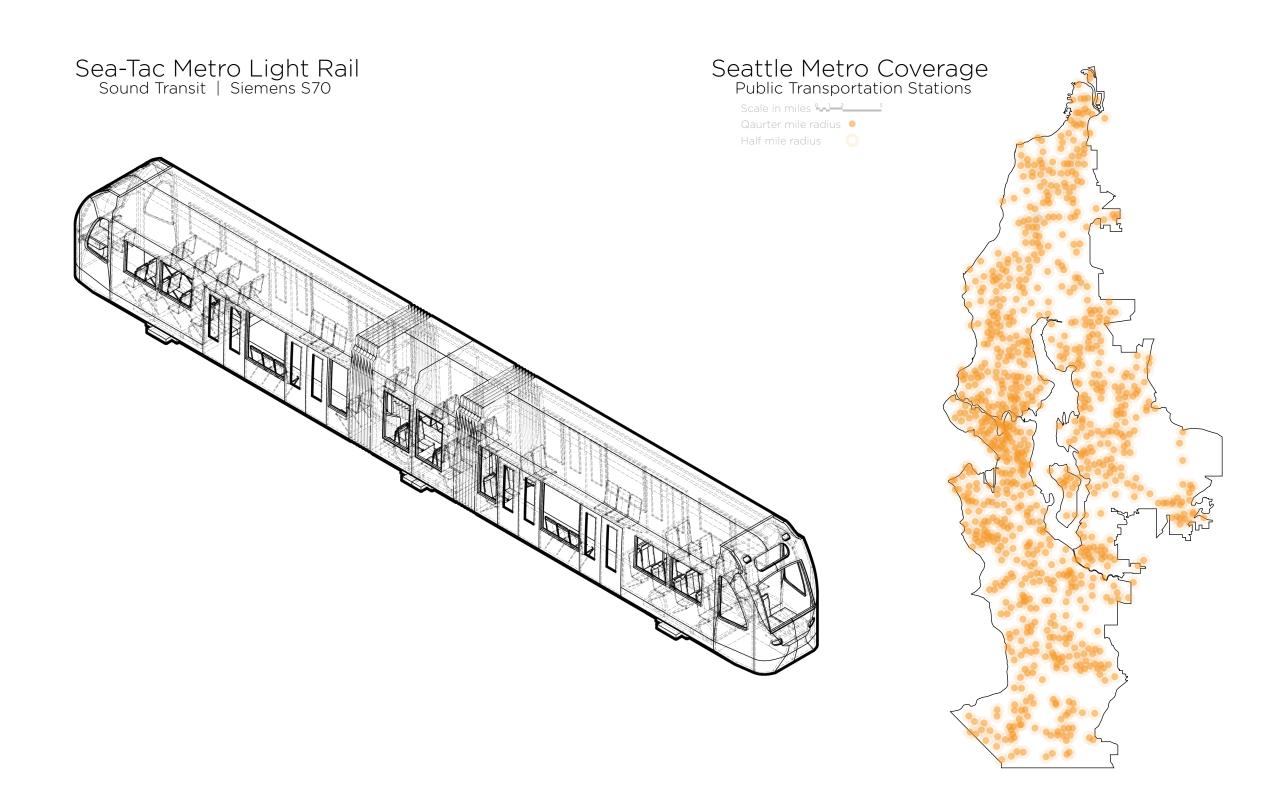
Seattle Tacoma Intl. Airport Shown w/ Projected Additions, Parking Ramp and Railway Connection

A

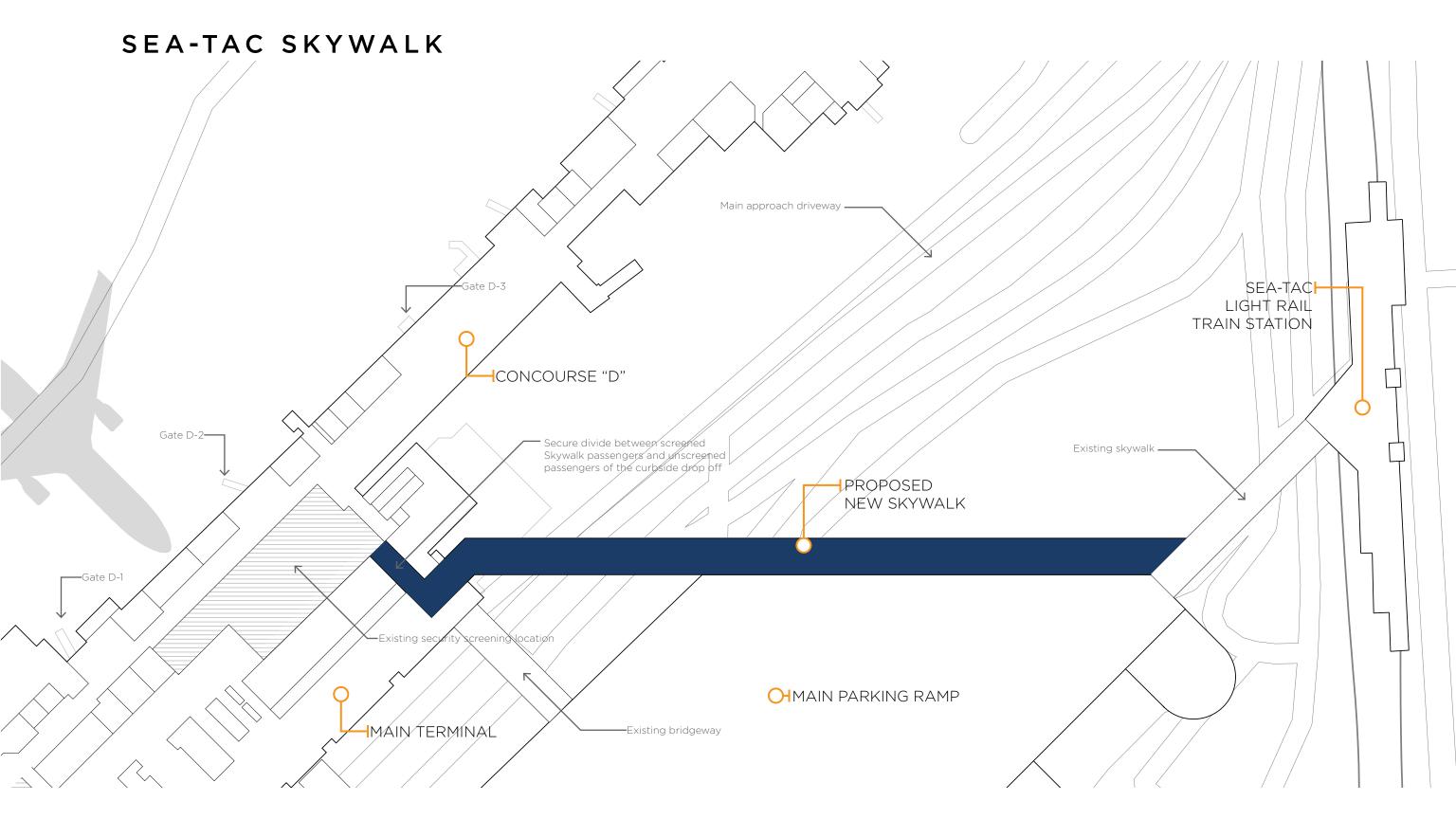
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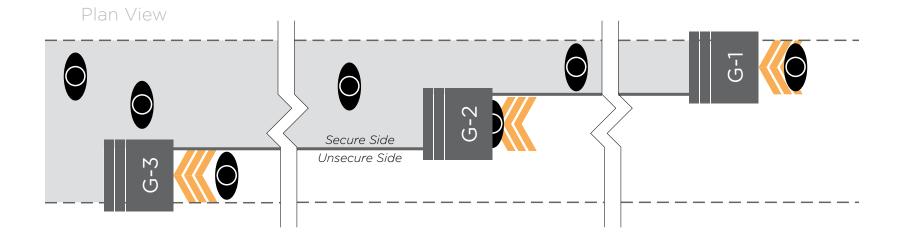


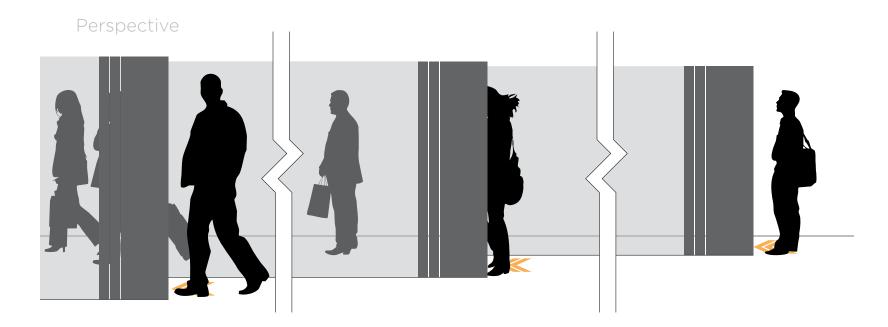




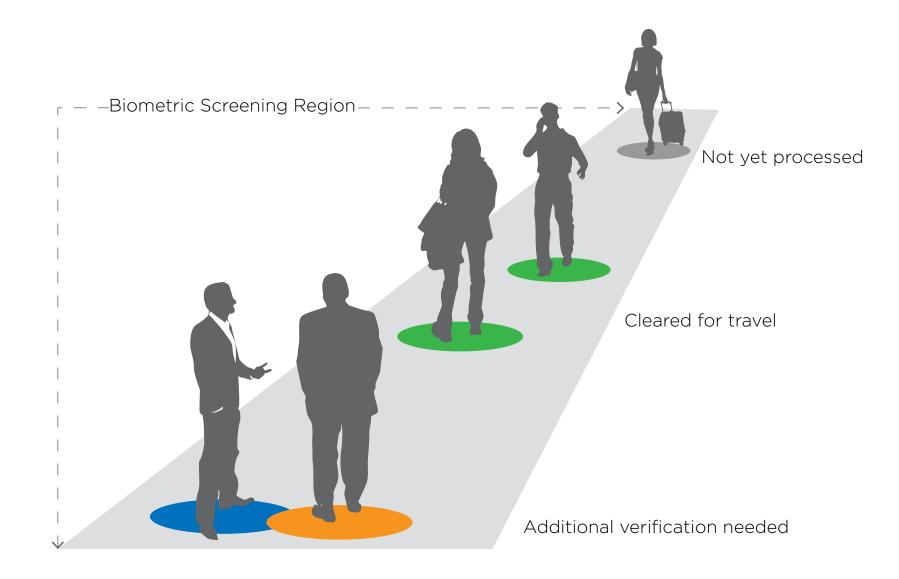


Skywalk Screening Gates Concept

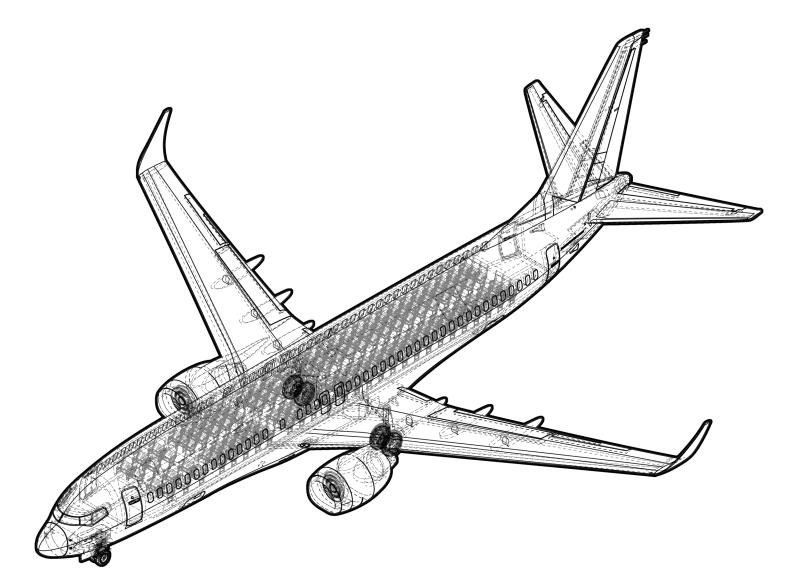


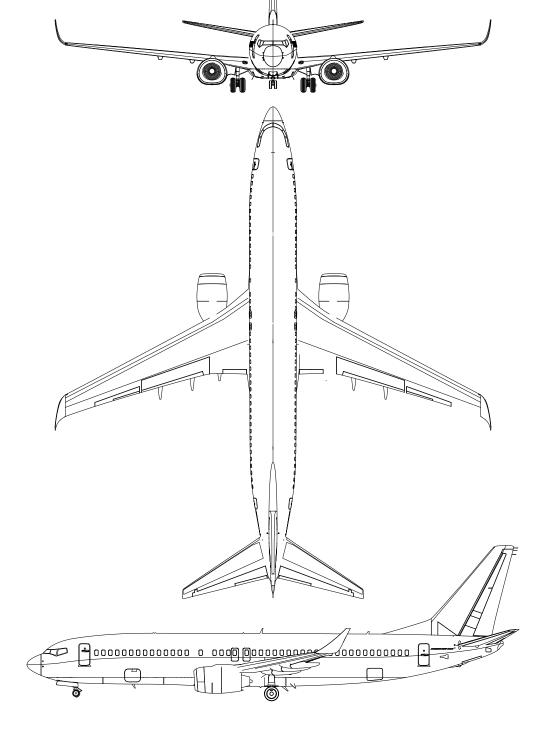


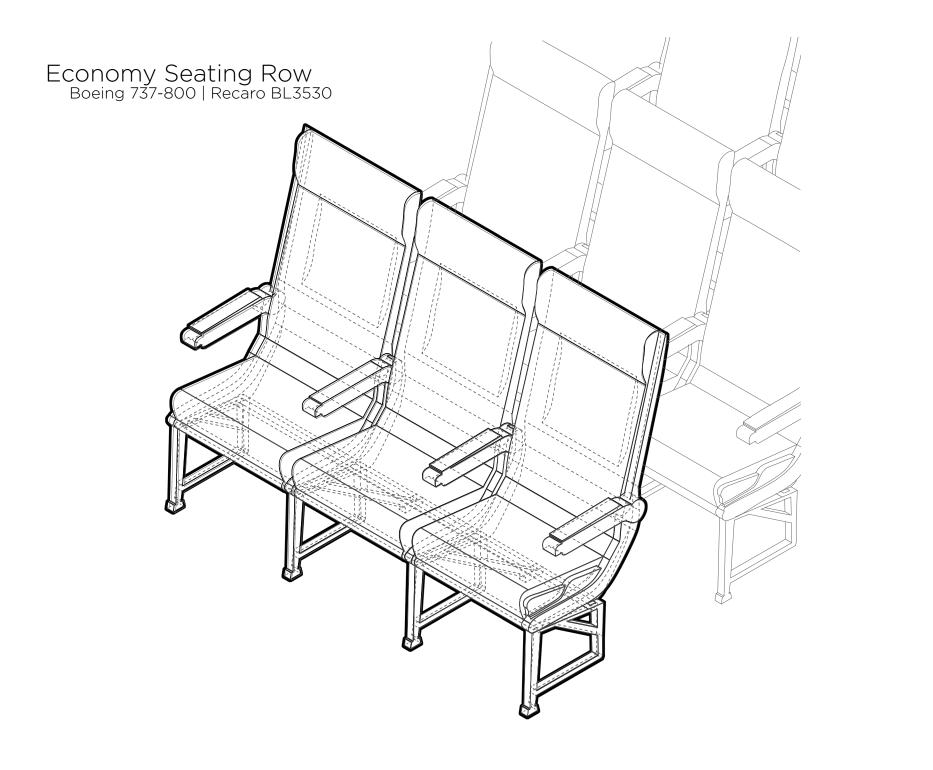
Passenger Halo Security Indicator



Boeing 737-800 Series Alaska Airlines | Passenger Aircraft













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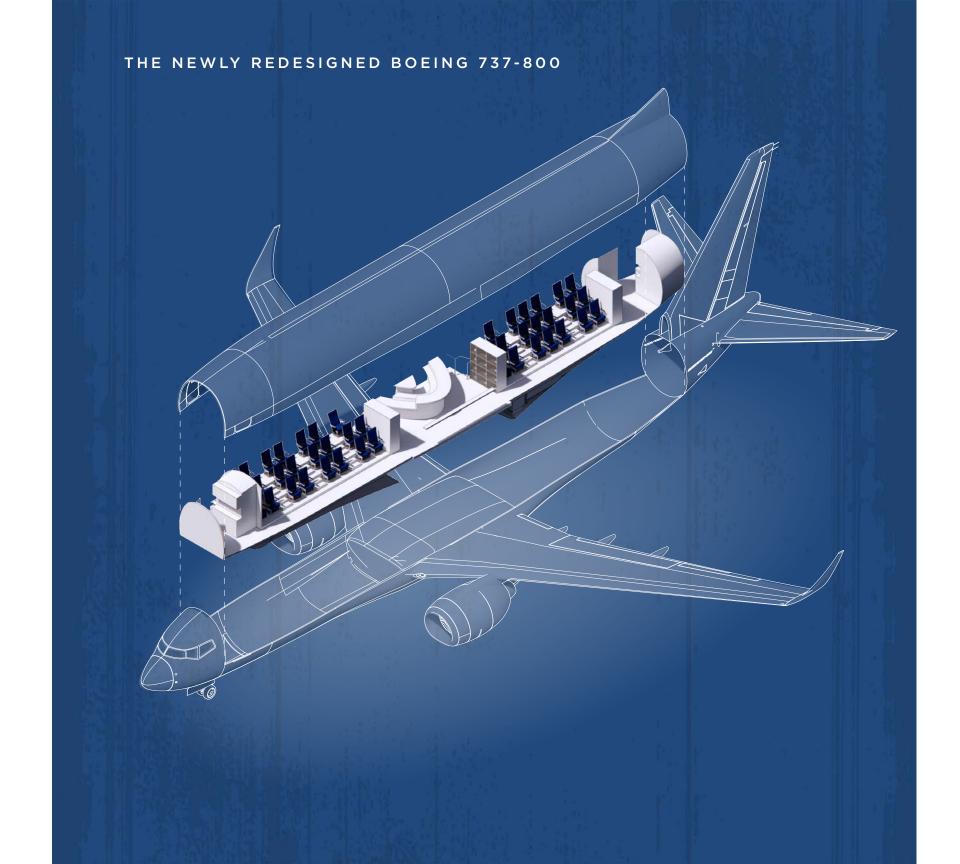
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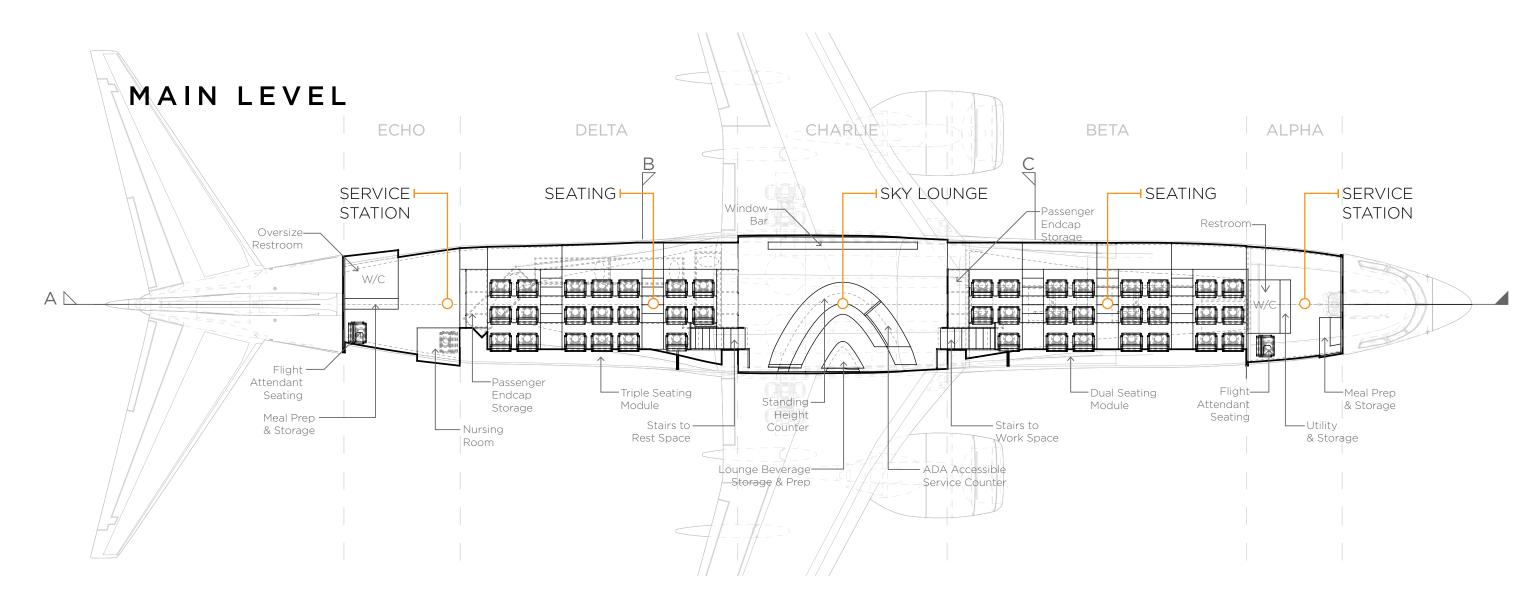
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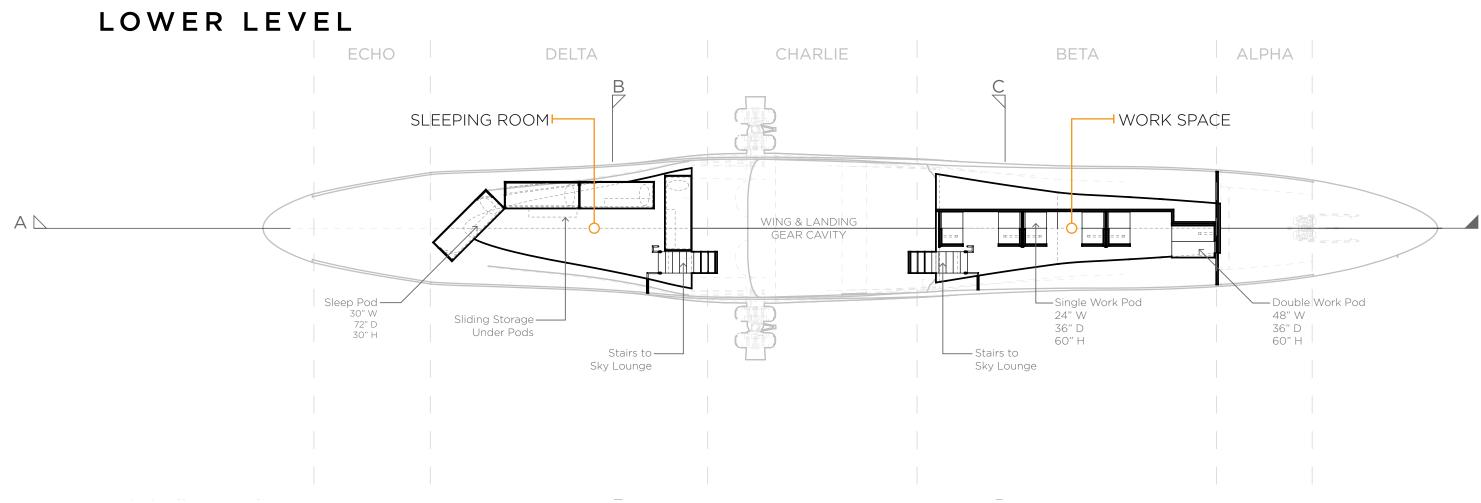


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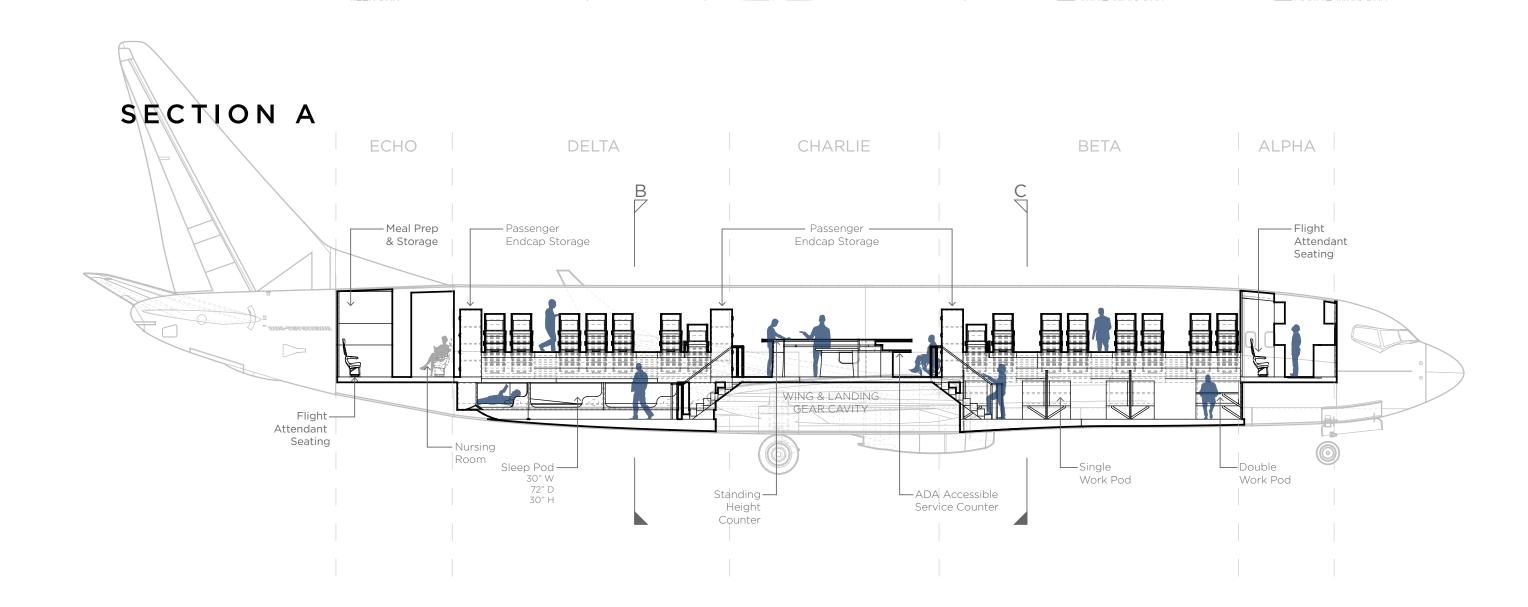


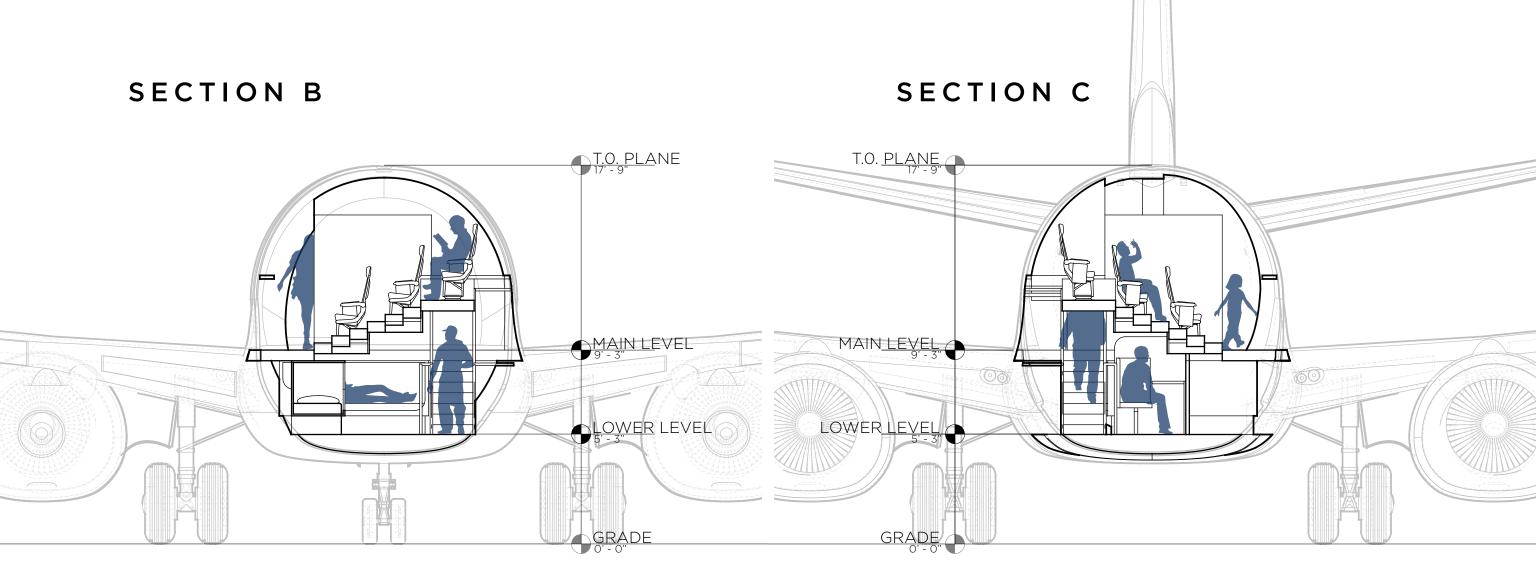




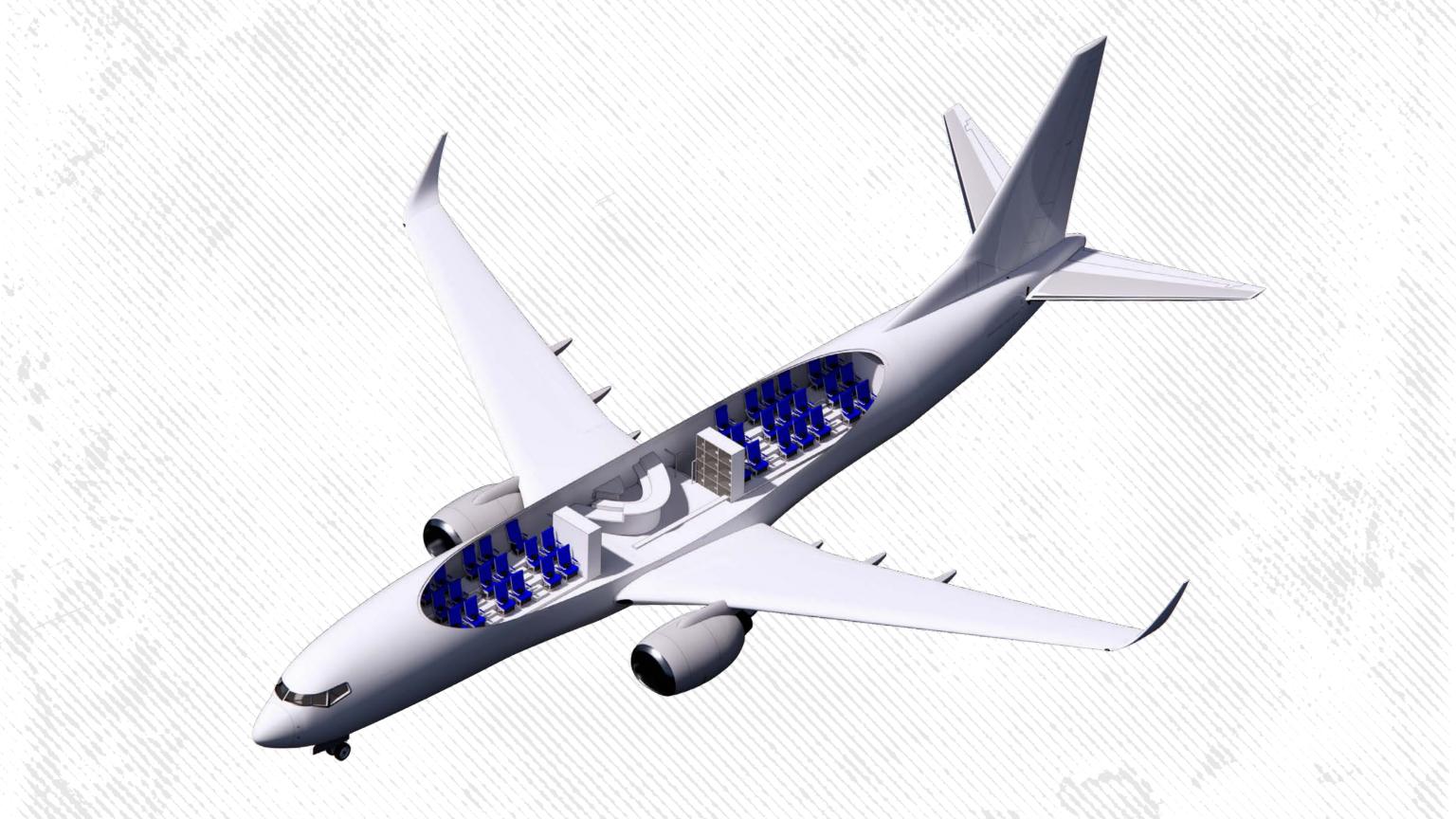


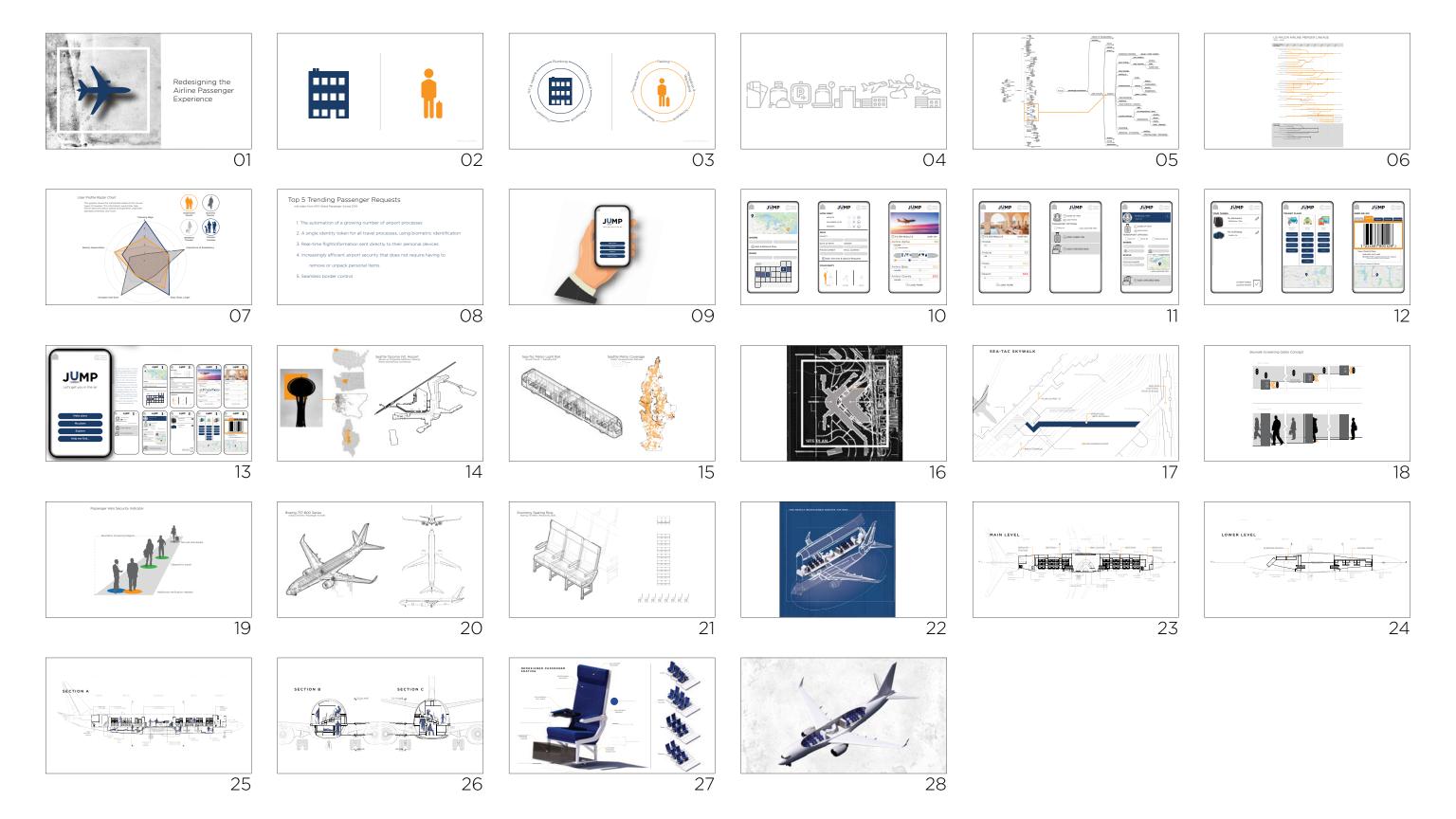


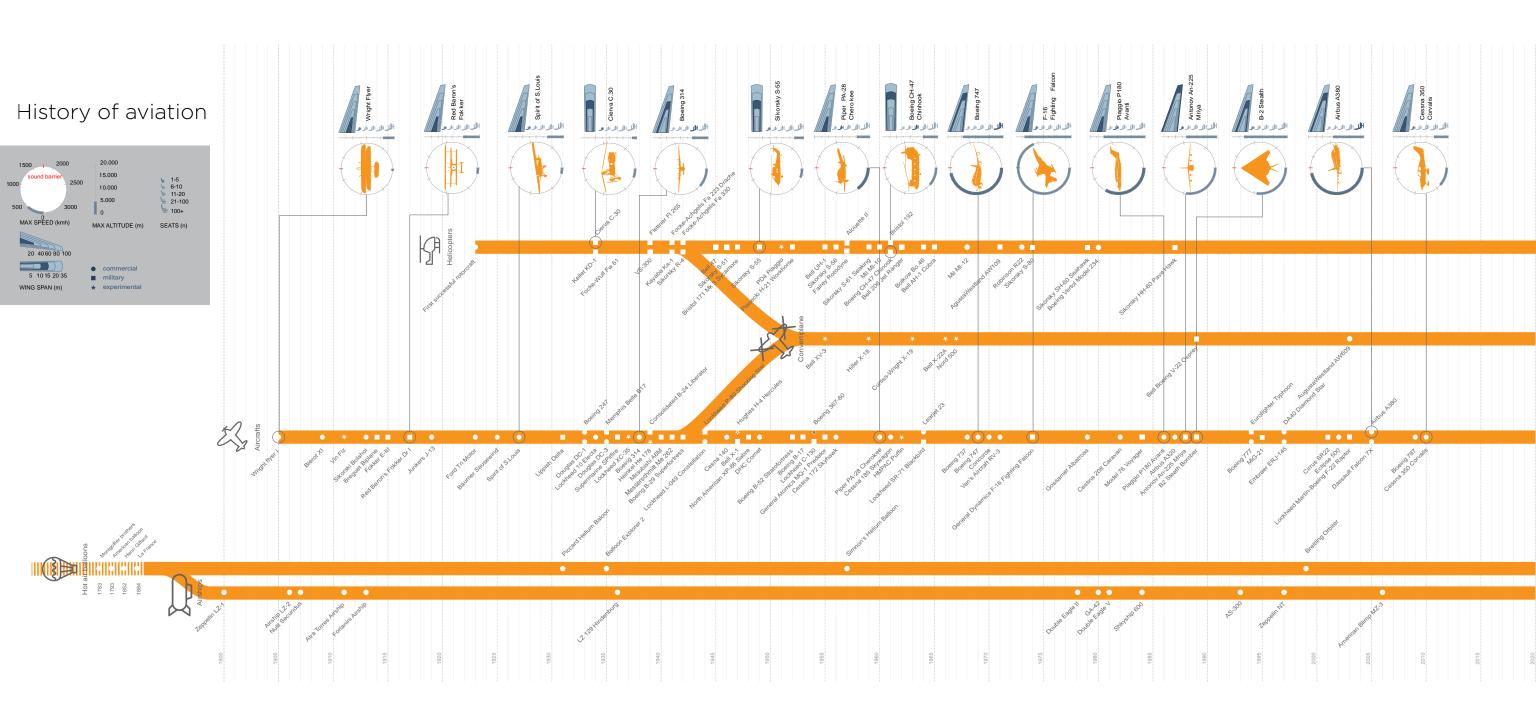




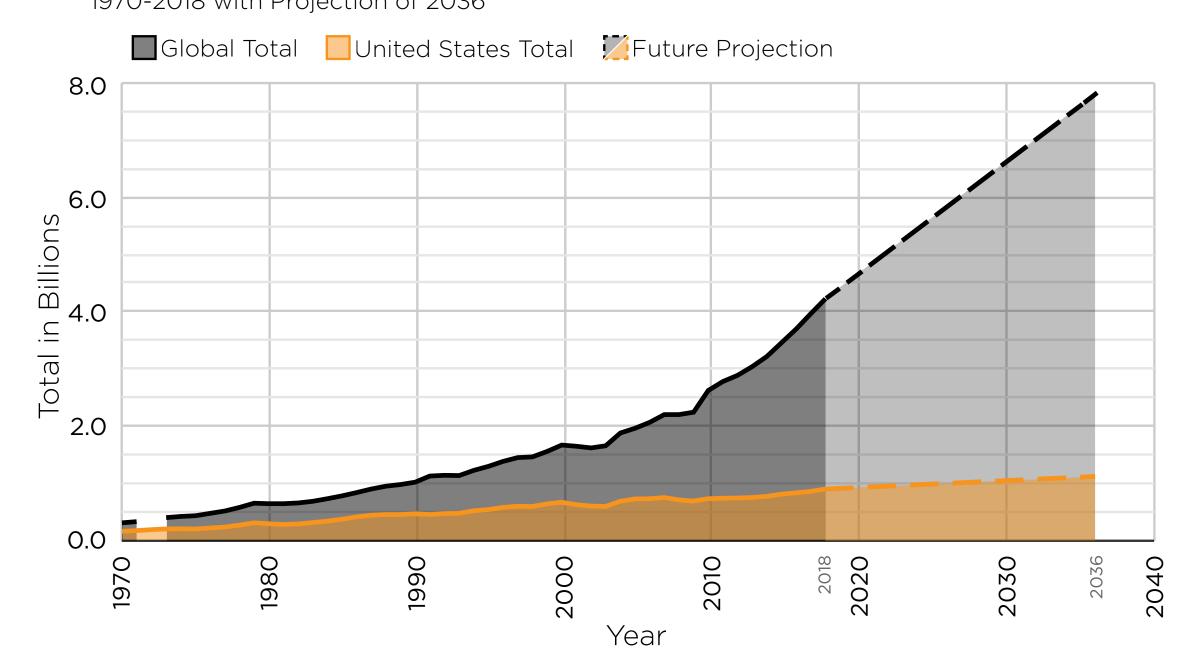






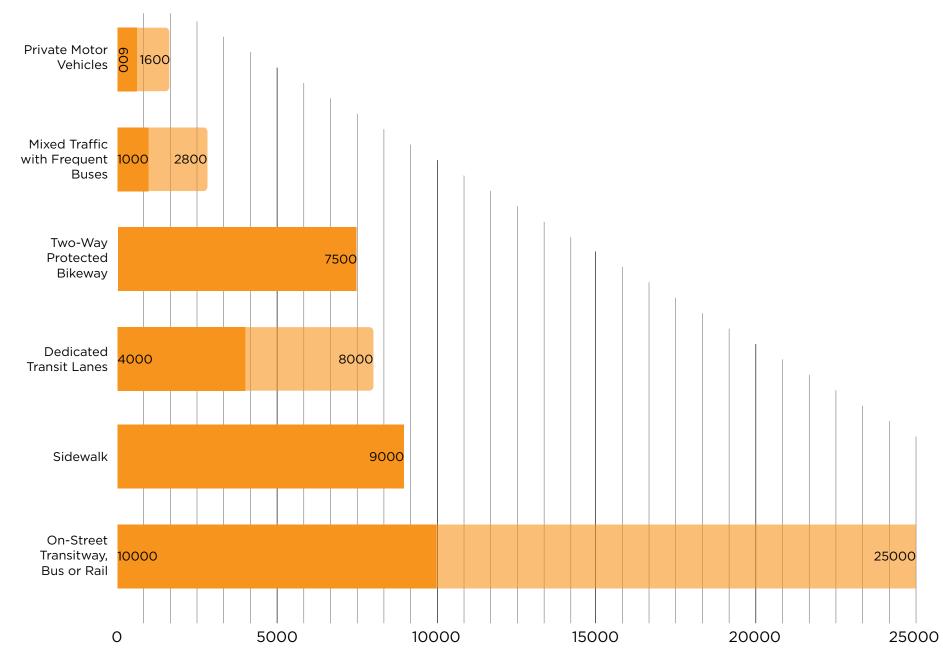


Annual Passengers Worldwide 1970-2018 with Projection of 2036

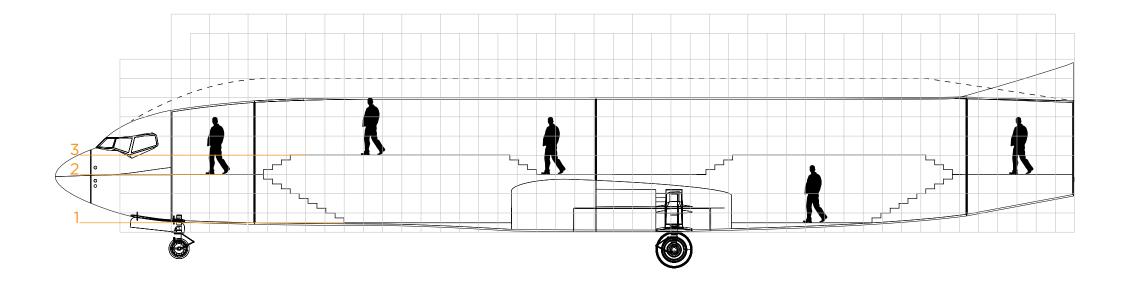


Transportation Rate by Vehicle Type

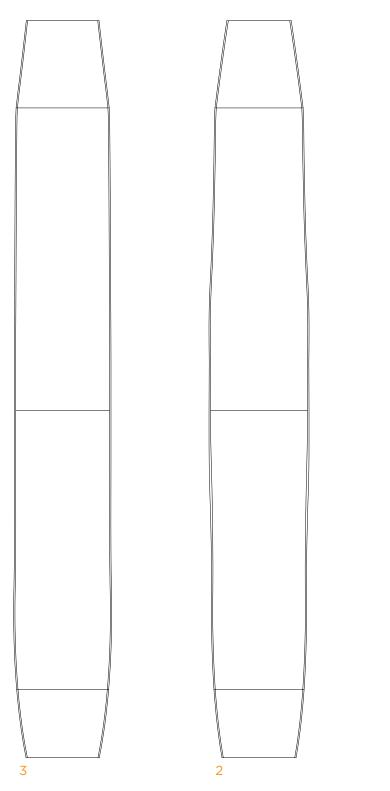
The capacity of a single 10-foot lane by mode at peak conditions. Shown as Passengers per Mode per Hour



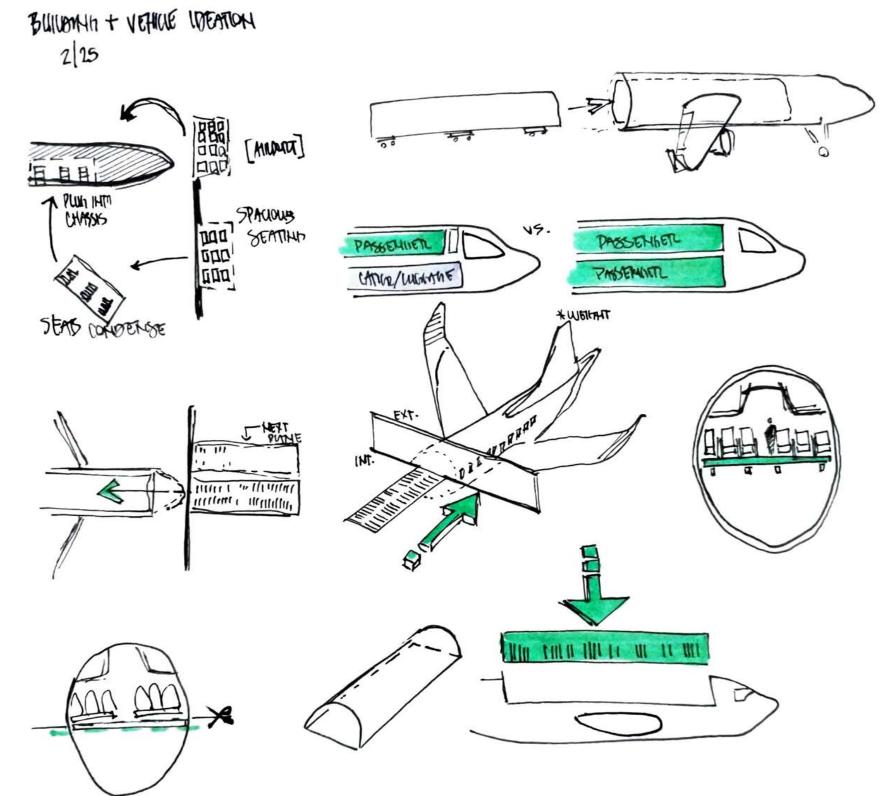
Process Section Floor Plates

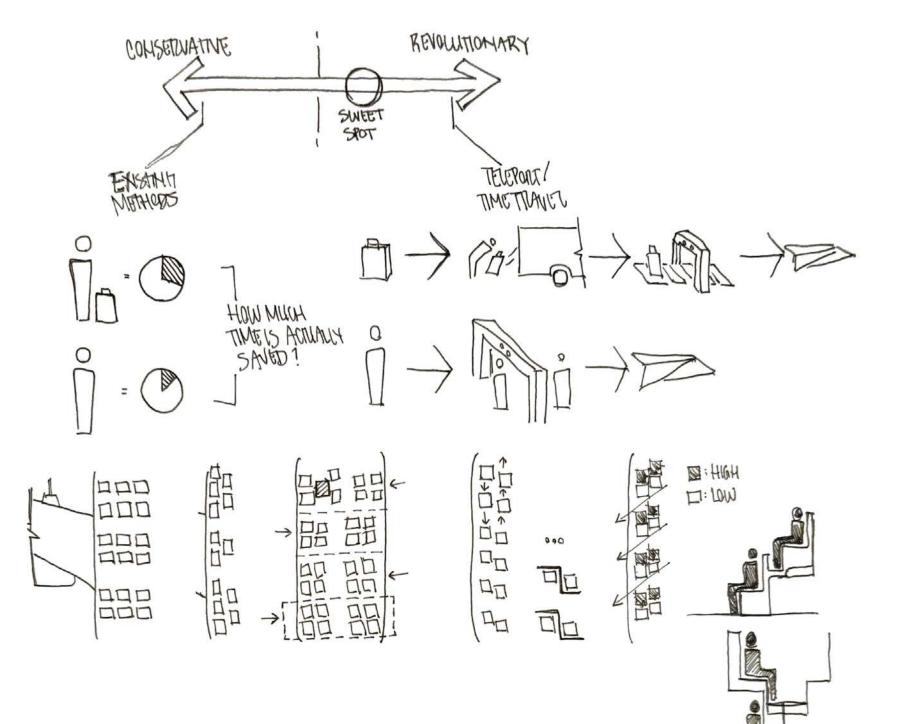


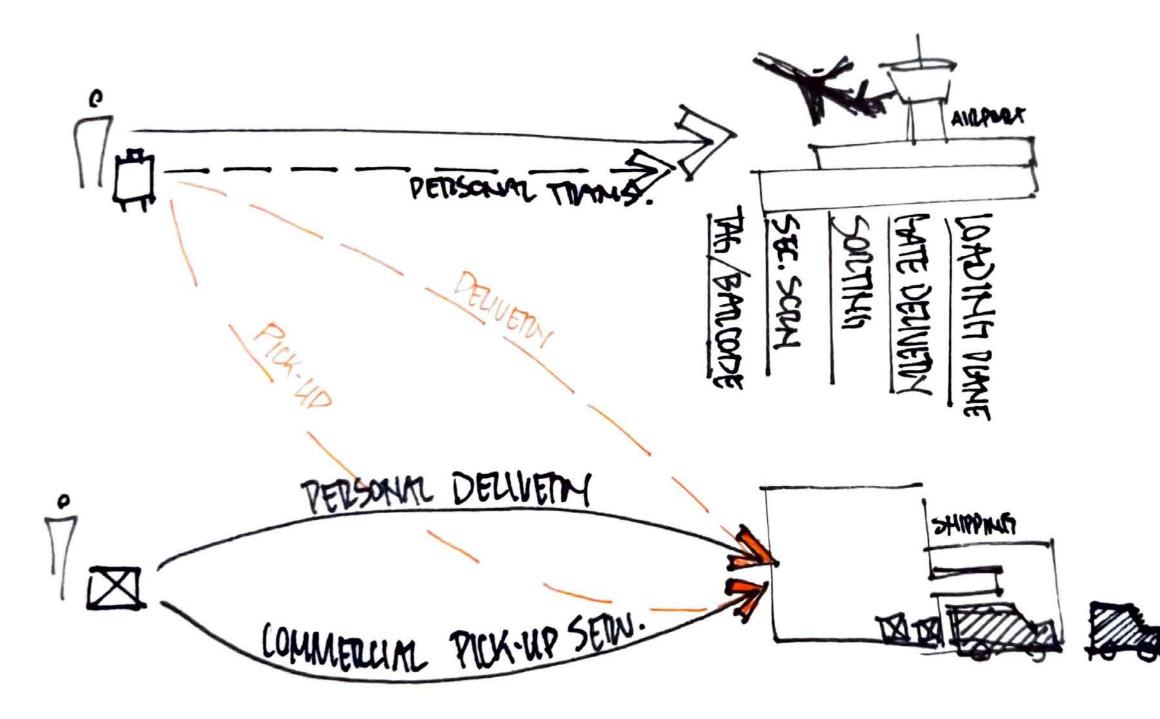
Process Floor Plan Areas

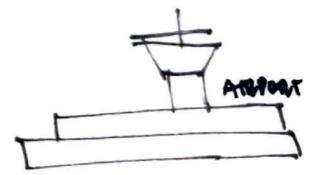




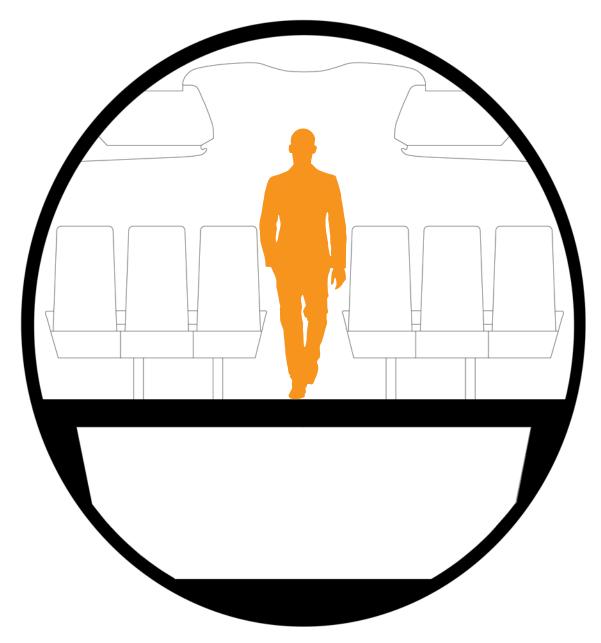


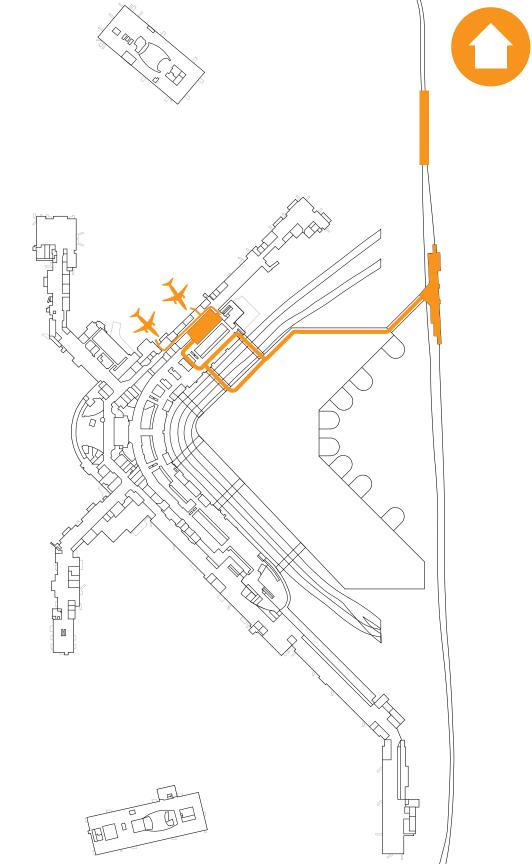








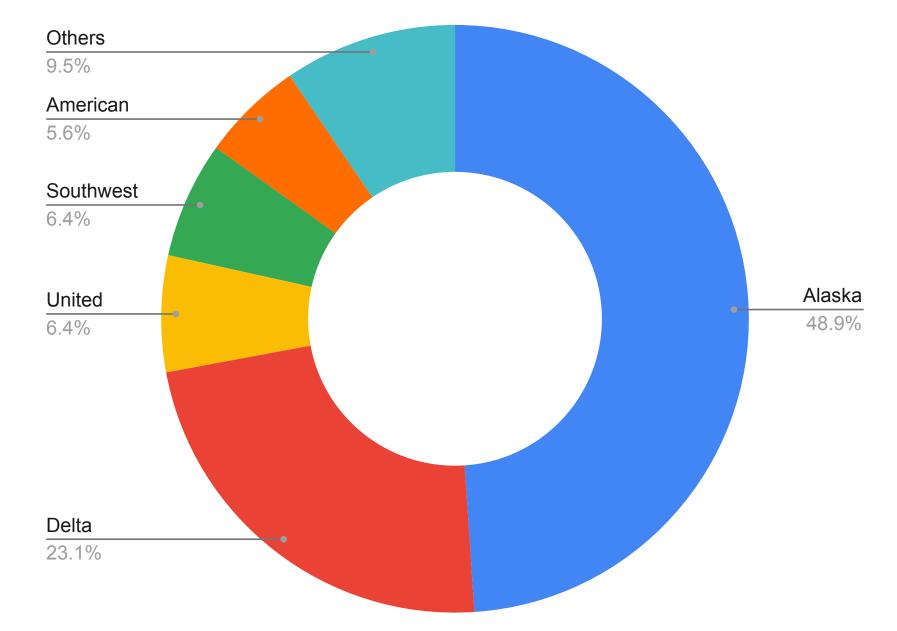






Total Passenger Market Share

Reported Sea-Tac Data from 2018



Top 30 International Airports in the Unites States

Rank	Airports	IATA Code	Major City Served	State	2018	2017	2016	2015
1	Hartsfield-Jackson Atlanta International Airport	ATL	Atlanta	GA	51,866,464	50,251,964	50,501,858	49,340,732
2	Los Angeles International Airport	LAX	Los Angeles	CA	42,626,783	41,232,432	39,636,042	36,351,226
3	O'Hare International Airport	ORD	Chicago	IL	39,874,879	38,593,028	37,589,899	36,305,668
4	Dallas/Fort Worth International Airport	DFW	Dallas/Fort Worth	TX	32,800,721	31,816,933	31,283,579	31,589,832
5	Denver International Airport	DEN	Denver	CO	31,363,573	29,809,097	28,267,394	26,280,043
6	John F. Kennedy International Airport	JFK	New York	NY	30,541,459	29,533,154	29,239,151	27,782,369
7	San Fransisco International Airport	SFO	San Fransisco	CA	27,794,154	26,900,048	25,707,101	24,190,549
8	Seattle-Tacoma International Airport	SEA	Seattle/Tacoma	WA	24,894,338	22,639,124	21,887,110	21,231,781
9	McCarran International Airport	LAS	Las Vegas	NV	23,655,285	23,364,393	22,833,267	21,824,231
10	Orlando International Airport	МСО	Orlando	FL	23,184,634	21,565,448	20,283,541	18,759,938
11	Newark Liberty International Airport	EWR	New York/Newark	NJ	22,283,574	22,011,251	21,511,880	21,913,166
12	Charlotte Douglas International Airport	CLT	Charlotte	NC	22,283,574	22,011,251	21,511,880	21,913,166
13	Phoenix SKy Harbor International Airport	PHX	Phoenix	AZ	21,623,842	21,184,458	20,896,265	21,351,445
14	George Bush Intercontinental Airport	IAH	Houston	TX	21,157,948	19,603,731	20,062,072	20,595,874
15	Miami International Airport	MIA	Miami	FL	21,025,210	20,709,225	20,875,813	20,986,341
16	Logan International Airport	BOS	Boston	MA	20,010,262	18,409,704	18,123,844	17,634,252
17	Minneapolis-Saint Paul International Airport	MSP	Minneaplis/St. Paul	MN	18,363,493	18,409,704	18,123,844	17,634,252
18	Fort Lauderdale-Hollywood International Airport	FLL	Fort Lauderdale	FL	17,613,957	15,817,043	14,263,270	13,061,607
19	Detroit Metropolitan Airport	DTW	Detroit	MI	17,437,716	17,036,092	16,826,287	16,255,520
20	Philadelphia International Airport	PHL	Philadelphia	PA	15,285,948	14,271,243	14,564,419	15,101,318
21	LaGuardia Airport	LGA	New York	NY	15,059,648	14,614,802	14,706,123	14,762,593
22	Baltimore-Washington International Airport	BWI	Baltimore/Washington, D.C.	MD	13,373,773	12,976,554	12,340,972	11,738,828
23	Salt Lake City International Airport	SLC	Salt Lake City	UT	12,228,677	11,615,954	11,143,738	10,634,519
24	San Diego International Airport	SAN	San Diego	CA	12,176,303	11,139,933	10,340,164	9,985,739
25	Washington Dulles International Airport	IAD	Washington, D.C.	VA	11,628,309	11,024,306	10,596,942	10,363,918
26	Ronald Reagan Washington National Airport	DCA	Washington, D.C.	VA	1,367,176	11,506,310	11,470,854	11,242,375
27	Midway International Airport	MDW	Chicago	IL	10,685,565	10,912,074	11,044,353	11,044,387
28	Tampa International Airport	TPA	Tampa	FL	10,369,622	9,548,580	9,149,994	9,150,414
29	Portland International Airport	PDX	Portland	OR	9,805,535	9,435,473	9,071,154	8,340,234
30	Daniel K. Inouye International Airport	HNL	Honolulu	HI	9,578,505	9,743,989	9,656,340	9,656,340

Top 30 International Airports in the Unites States

Rank	IATA Code	2015	Difference	% Change	2016	Difference	% Change	2017	Difference	% Change	2018
1	ATL	49,340,732	1,161,126	2.35%	50,501,858	-249,894	-0.49%	50,251,964	1,614,500	3.21%	51,866,464
2	LAX	36,351,226	3,284,816	9.04%	39,636,042	1,596,390	4.03%	41,232,432	1,394,351	3.38%	42,626,783
3	ORD	36,305,668	1,284,231	3.54%	37,589,899	1,003,129	2.67%	38,593,028	1,281,851	3.32%	39,874,879
4	DFW	31,589,832	-306,253	-0.97%	31,283,579	533,354	1.70%	31,816,933	983,788	3.09%	32,800,721
5	DEN	26,280,043	1,987,351	7.56%	28,267,394	1,541,703	5.45%	29,809,097	1,554,476	5.21%	31,363,573
6	JFK	27,782,369	1,456,782	5.24%	29,239,151	294,003	1.01%	29,533,154	1,008,305	3.41%	30,541,459
7	SFO	24,190,549	1,516,552	6.27%	25,707,101	1,192,947	4.64%	26,900,048	894,106	3.32%	27,794,154
8	SEA	21,231,781	655,329	3.09%	21,887,110	752,014	3.44%	22,639,124	2,255,214	9.96%	24,894,338
9	LAS	21,824,231	1,009,036	4.62%	22,833,267	531,126	2.33%	23,364,393	290,892	1.25%	23,655,285
10	MCO	18,759,938	1,523,603	8.12%	20,283,541	1,281,907	6.32%	21,565,448	1,619,186	7.51%	23,184,634
11	EWR	21,913,166	-401,286	-1.83%	21,511,880	499,371	2.32%	22,011,251	272,323	1.24%	22,283,574
12	CLT	21,913,166	-401,286	-1.83%	21,511,880	499,371	2.32%	22,011,251	272,323	1.24%	22,283,574
13	PHX	21,351,445	-455,180	-2.13%	20,896,265	288,193	1.38%	21,184,458	439,384	2.07%	21,623,842
14	IAH	20,595,874	-533,802	-2.59%	20,062,072	-458,341	-2.28%	19,603,731	1,554,217	7.93%	21,157,948
15	MIA	20,986,341	-110,528	-0.53%	20,875,813	-166,588	-0.80%	20,709,225	315,985	1.53%	21,025,210
16	BOS	17,634,252	489,592	2.78%	18,123,844	285,860	1.58%	18,409,704	1,600,558	8.69%	20,010,262
17	MSP	17,634,252	489,592	2.78%	18,123,844	285,860	1.58%	18,409,704	-46,211	-0.25%	18,363,493
18	FLL	13,061,607	1,201,663	9.20%	14,263,270	1,553,773	10.89%	15,817,043	1,796,914	11.36%	17,613,957
19	DTW	16,255,520	570,767	3.51%	16,826,287	209,805	1.25%	17,036,092	401,624	2.36%	17,437,716
20	PHL	15,101,318	-536,899	-3.56%	14,564,419	-293,176	-2.01%	14,271,243	1,014,705	7.11%	15,285,948
21	LGA	14,762,593	-56,470	-0.38%	14,706,123	-91,321	-0.62%	14,614,802	444,846	3.04%	15,059,648
22	BWI	11,738,828	602,144	5.13%	12,340,972	635,582	5.15%	12,976,554	397,219	3.06%	13,373,773
23	SLC	10,634,519	509,219	4.79%	11,143,738	472,216	4.24%	11,615,954	612,723	5.27%	12,228,677
24	SAN	9,985,739	354,425	3.55%	10,340,164	799,769	7.73%	11,139,933	1,036,370	9.30%	12,176,303
25	IAD	10,363,918	233,024	2.25%	10,596,942	427,364	4.03%	11,024,306	604,003	5.48%	11,628,309
26	DCA	11,242,375	228,479	2.03%	11,470,854	35,456	0.31%	11,506,310	-139,134	-1.21%	11,367,176
27	MDW	11,044,387	-34	0.00%	11,044,353	-132,279	-1.20%	10,912,074	-226,509	-2.08%	10,685,565
28	TPA	9,150,414	-420	0.00%	9,149,994	398,586	4.36%	9,548,580	821,042	8.60%	10,369,622
29	PDX	8,340,234	730,920	8.76%	9,071,154	364,319	4.02%	9,435,473	370,062	3.92%	9,805,535
30	HNL	9,656,340	0	0.00%	9,656,340	87,649	0.91%	9,743,989	-165,484	-1.70%	9,578,505

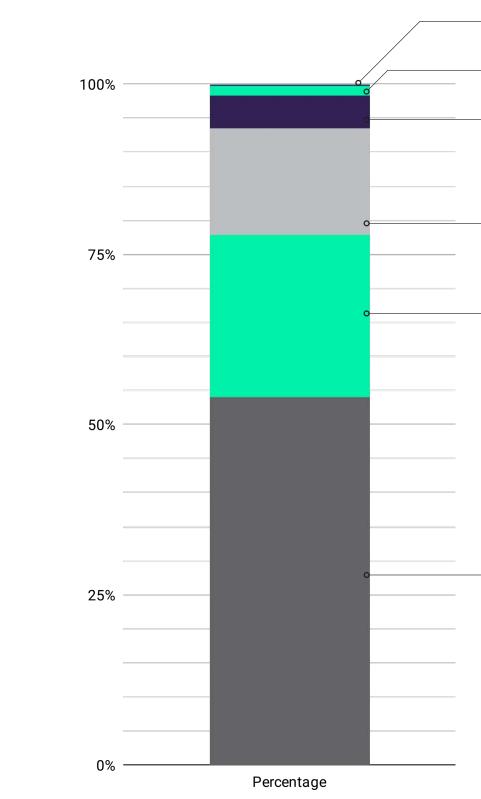
#	Manufacturer	2017	% of Fleet	2018	% of Fleet
_	All	7314	100.0	7356	100.0
1	Boeing	3171	43.4	3226	43.9
2	Airbus	1446	19.8	1556	21.2
3	Bombardier	1034	14.1	1018	13.8
4	Embraer	798	10.9	829	11.4
5	McDonnell Douglas	479	6.5	333	4.5
6	Cessna	246	3.4	248	3.4
7	ATR	47	<1.0	46	<1.0
8	Gulfstream	34	<1.0	36	<1.0
9	Lockheed	8	<1.0	14	<1.0
10	Douglas	15	<1.0	12	<1.0

#	Manufacturer	Model	2017	2018
-	ALL	ALL	7314	7356
1	Boeing	737-800	794	827
2	Boeing	787-700	585	586
3	Airbus	A320	505	521
4	Airbus	A321	350	398
5	Boeing	757-200	456	397
6	Bombardier	CRJ200	393	386
7	Airbus	A319	342	346
8	Boeing	737-900ER	292	335
9	Embraer	E175	267	311
10	Bombardier	CRJ900	270	275

#	Airline Provider	2017	% of Fleet	2018	% of Fleet
-	All	7314	100.0	7356	100.0
1	American Airlines	995	13.6	969	13.2
2	Delta Air Lines	932	12.7	893	12.1
3	United Air Lines	755	10.3	773	10.5
4	Southwest Airlines	760	10.4	751	10.2
5	FedEx	674	9.2	687	9.3
6	SkyWest Airlines	434	5.9	471	6.4
7	JetBlue Airways	243	3.3	253	3.4
8	UPS	239	3.3	248	3.4
9	Alaska Airlines	155	2.1	233	3.2
10	Republic Airlines	190	2.6	189	2.6

United States Aircraft Fleet by Type

Data from IATA 2018



0.2%

Piston 16 Aircraft

1.3%

Business Jet 99 Aircraft 4.9% Turboprop 364 Aircraft

15.6% Wide-Body Jet 1,146 Aircraft

23.9% Regional Jet 1,760 Aircraft

54.0% Narrow-Body Jet 3,971 Aircraft