North Dakota Youth Correctional Center the Exploration of a Multi-faceted Campus

Lisa K. Jerke Architectural Thesis Program 2005

North Dakota State Univ

NORTH DAKOTA

YOUTH CORRECTIONAL CENTER An Exploration of a Multi-faceted Campus

A Design Thesis Submitted to the Department of Architecture and Landscape Architecture of North Dakota State University

by

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In Partial Fulfillment of the Requirements for the Degree of Bachelor of Architecture

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### Abstract

The campus of the North Dakota Youth Correctional Center (NDYCC) lies nestled between the Heart River to the east and the scenic buttes to the south. Just outside the city center of Mandan, North Dakota. Due to a disconnected campus, NDYCC is presently struggling to implement a new treatment entitled, Educating for Quality by Understanding Interpersonal Potential (EQUIP), which is a treatment approach focusing on cognitive restructuring, anger management, social skills, and social decision-making. My project will address this problem through the

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adolescents of North Dakota, through the clear organization and integration of residence, education, and incentive programs.





# Project Introduction

#### General Description

![](_page_12_Picture_2.jpeg)

Nestled between the Heart River and the scenic buttes, and just outside the ever growing city limits of Mandan, North Dakota, lies the campus of the North Dakota Youth Correctional Center (NDYCC). With no perimeter fences, this unusual juvenile correctional center focuses on alternative means of security while rehabilitating the troubled adolescents of North Dakota. The mission of NDYCC is to protect society while providing education, detention, and therapeutic services. Within a safe and secure environment, adolescents at NDYCC are prepared to return to a less restrictive placement in their communities with the skills to choose more appropriate behavior and to find success in their life.

This historic campus includes four male cottages and one female cottage. Other supporting buildings include the administration building, chapel, historic gymnasium/swimming pool, school, and dining hall. Being listed as a Historic District on the Secretary of Interior's Register of Historic Places, the campus has several buildings dating back to the 1920s, with several also listed on the Historic Register as contributing. The NDYCC campus is in dire need of not only a new masterplan, but also a new cottage prototype to house more youth in a a more positive rehabilitative environment, but also a change in the infrastructure to more adequately meet their mission in serving the adolescents of North Dakota.

Currently, NDYCC is implementing a new treatment entitled, Educating for Quality by Understanding Interpersonal Potential (EQUIP), which is an identity oriented treatment approach focusing on cognitive restructuring, anger management, social skills, and social decision-making. However, the current campus plan is not set-up for this treatment to reach its full potential in rehabilitating and preparing the youth to re-enter society due to its disconnected, spread out buildings that result in non-integrated programs. To solve this problem I propose the redesign of a new master plan that clearly distinguishes each building's role in the rehabilitation program by breaking hte campus into sections of residence, education, and incentive programs. In addition, I will also design a new cottage prototype that is based off the ideas of EQUIP. The cottage prototype could easily be duplicated as the campus expands to house more adolescents in the future. To further enable NDYCC's treatment theory to reach the next level of effectiveness, the theoretical premises of my thesis project will also focus on the interpersonal potential of the facility's occupants, the troubled adolescents of North Dakota, through the clear organization and integration of residence, education, and incentive programs on a campus level, building level, and individual level.

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General Description

Figure 1: Entrance Road of NDYCC

![](_page_13_Picture_3.jpeg)

![](_page_14_Figure_0.jpeg)

![](_page_16_Picture_0.jpeg)

![](_page_17_Picture_0.jpeg)

#### General History

The Orgins of the North Dakota State Reform School

![](_page_18_Picture_2.jpeg)

During the summer of 1889, 75 delegates, from the territory later to be named as the new state of North Dakota, met in the state capital city of Bismarck to begin the framing of the state's constitution. The location of the state's custodial and educational institutions became one of the most important issues discussed. The host-cities of these large publicly funded institutions were virtually guaranteed long-term economic vitality. The result of this was a major institution located in almost every major settlement. This brought the total to fourteen state institutions when North Dakota was admitted to the Union on November 2nd, 1889.

Just one year after the formation of the state of North Dakota, the state legislature enacted a law establishing the North Dakota State Reform School. Because the lawmakers repeatedly failed to appropriately fund the school, it took 13 years to officially open its doors to delinquent adolescents of North Dakota. Until 1903, all of North Dakota's delinguent youth were being sent to the former territorial reform school located in Plankinton in southeastern South Dakota. In 1901, at the same time that the legislature issued \$20,000 in bonds to finance the construction, a Morton County landowner offered to donate a site for the facility.

The choice of a rural site grew from the idea that delinquent children could be rehabilitated by placing them in a carefully planned environment. The intention of a rural setting was initiated by prominent reformers of the time who believed that the agriculture skills gained and the confrontation between delinquents and the unspoiled earth had a spiritual and regenerative effect on the troubled youth. These agricultural

![](_page_19_Figure_1.jpeg)

This plan placed a limited the number of juveniles into modest but well-built

![](_page_19_Picture_3.jpeg)

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General History

"Make its Surrour Beautiful as Possi

The North Dakota officials understood this reformed thinking to mean that the school's surroundings should also be as beautiful as possible. In 1910 Superintendent J.R. Brown stated that, "... beautiful surroundings have influence upon character for good." It was this type of progressive thinking, that led the school's board of trustees to hire Fargo architects George and Walter Hancock in 1901 to design the school's first building, later to be called the Main Building. It was a Romanesque Revival style two-and-one half story brick building that contained space for the superintendent, a steward, a janitor, and a dormitory for 40~50 inmates.

After the May 13, 1903 opening, the school spent the next two decades barely surviving due to its inadequate funding and overcrowded facilities. They had even resorted to finding their own solution to the facility problem by using inmate labor to construct four major new utilitarian buildings. The facility was even referred to as, "overlooked, sidetracked, and practically forgotten," by Joseph M. Devine, the superinten-

![](_page_21_Figure_1.jpeg)

school staff routinely punished troublesome inmates with severe whipping,

![](_page_21_Picture_3.jpeg)

22

General History

Two Decades of B "Overlooked, Sid Pratically Forgott

## Building Boom

cance to the school's history beginning with a change in names to the North Dakota State Training School to help McClelland and the diminish the stigma that followed the juveniles upon their release. The next change would quickly follow when, from 1922 to 1929, under the new leadership of William F. McClelland, the school began a massive building campaign in which six new architecturally designed buildings were constructed. Five of these six buildings were partially or entirely designed by the Bismarck firm of Van Horn and Ritterbush. McClelland's heavy background in progressive social reform movements in New York and his education at Cornell University made him the ideal leader of such an intense campaign.

The 1920s was a period of great signifi-

The first, and largest, of these buildings was the gymnasium. The original design was from the office of the Minneapolis engineer, Claude A. P. Turner, a pioneer in reinforced concrete that also designed the Liberty Memorial Bridge across the Missouri River between Mandan and Bismarck. After the initial material estimate the drawings were turned over to the office of Van Horn and Ritterbush in Bismarck. Being of the Spanish Mission

style, the reinforced-concrete structure was described in the 11th Biennial Report as, "unquestionably one of the best—if not the finest—[gymnasiums] in the state."

These six buildings would come to form The State Training School Historic District, which would serve as the central life vein of the campus from 1924 until the early 1990s.

![](_page_23_Picture_2.jpeg)

Dakota with an environment that could give them a second chance at life.

![](_page_23_Picture_4.jpeg)

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General History

### the Girl Problem

Throughout this beginning period of the school's history, it was one of only eight co-educational juvenile training facilities in the nation. The boys and Co-Education: girls were even housed together when the only dormitory was located in the Main Building from 1903 until 1910 when the first girls' dormitory was finished. As early as 1926 this girls' dormitory was over-crowded and viewed a fire trap, leading McClelland to lobby for an entirely separate girls' school located to the west of the main school campus. In the meanwhile, a new dormitory was built for the girls with the intention of it eventually being used to house boys. This dormitory named Devine Hall, was built as a replica of the newly constructed Dakota Boys' Dormitory, including the large sleeping rooms designed for boys opposed to single rooms deemed more appropriate for girls. The Girls' separate campus would never become a reality, and the girls would continue to be housed in separate buildings, but still on the main campus.

> With the national economic depression that followed the 1929 stock market crash, construction at the school, like that of much of the nation, came to an abrupt stop. The campus did not see any significant building additions again until after the end of McClelland's term as superintendent in 1941.

Over the next decades, buildings would be added slowly as the campus continued to grow and expand. In the 1950s, two more residence halls were added with Poplar Hall (Hickory Hall) in 1952 to house more boys, and what is now called Maple Cottage in 1955 to house females. This is currently the only female cottage. General History

The 1960s brought more changes to

![](_page_25_Figure_2.jpeg)

houses the Assistant Superintendent. Next, in 1961, construction began on the Administration Building, which also

![](_page_25_Picture_4.jpeg)

to campus, those being the Chapel and Commissary Building.

The next significant building additions would not happen until the 1980s with the Superintendent's house built in 1980 and Centennial Hall being built in 1989 to close the decade. With only an addition to Pine in 2001, the campus is currently in the "talking about" phase of adding a new multi-faceted building that would house both boys and girls. This building comes out of the need to eventually close the currently run-down and secluded Maple Cottage for girls and possibly adding more beds for boys or closing Hickory Cottage.

![](_page_28_Picture_0.jpeg)

![](_page_29_Picture_0.jpeg)

![](_page_30_Picture_0.jpeg)

Presently, NDYCC is in the process of implementing a new treatment entitled, Educating for Quality by Understanding Interpersonal Potential. EQUIP is a treatment program that is approached by focusing on cognitive restructuring, anger management, social skills, and social decision-making.

To further enable NDYCC's treatment theory to reach the next level of effectiveness, this thesis project will focus on adding another approach to the EQUIP treatment by including a focus on the intergration of programs

> es pus d be ırts , and

The multi-faceted building will be incorporating four different components of the program at NDYCC. It will integrate residence, education, evaluation and treatment all with in the confines of one single building. Because each of these components has a different function, they will each require different major elements. Project Description Spatial Eleme

![](_page_31_Figure_2.jpeg)

![](_page_32_Picture_0.jpeg)

Currently, the North Dakota Youth Correctional Center (NDYCC) is the state's only state-funded, secure juvenile correctional institution. Operating within the Division of Juvenile Services, it provides a secure detention and rehabilitation facility to the adolescents requiring the most restrictive environment, maximum personnel supervision, and provides varied programs to address delinquent behavior.

The client groups of this facility will differ from the users. The clients would

ns, such ices and , which he entire nding is h Dakota

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Whereas, the users or user groups would be the people who use the facility on a day-to-day basis, such as the delinquent adolescents of North Dakota that have been placed at the facility and the administration staff, cottage staff, counselors, and other supporting personnel. Although, NDYCC can hold up to 125 adolescents presently, the facility is most comfortable housing about 95. Because it is the sole facility funded by the state, NDYCC houses a variety of adolescents for an assortment of placement periods ranging from a few hours to a few years.

 Adolescents
 100

 Male
 75

 Female
 25

 Empl
 35

 Staff
 100

 Teacl
 110

 \*Not
 115

 not c
 15

 Staff
 15

for part-time

34

The last group of users would be any

![](_page_33_Picture_4.jpeg)

Project Description

![](_page_34_Picture_0.jpeg)

Through the implementation of design methods, correlations and connections between the multiple facets of this project should become apparent. The integration of the multiple functions that the campus will host play a major part in the planning of spaces. A full understanding of these functions in their current capacity is necessary in order to realize their full potential if given the ideal operating spaces.

Interviews with administrators, literature searches and analysis of case studies will lay the initial foundation

> seach rvation ties ory is to use ving studies

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whith the process of the planning and designing of the planning and the planning planning and the planning and the planning and the plannin

Because this project is located on an existing campus, any new buildings must not only fit into the context, but also heighten the effects of this campus on its users, the delinquent adolecents. To accomplish these goals, this project will have several points of emphasis. Project Description Project Emph

#### Master Planning

The master planning emphasis of this project will help organize the campus

in a v	ess
of NI	all
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reno	Z
build	
curr	n of

all the residential halls on the east side of the campus, the campus' focus will

![](_page_35_Picture_6.jpeg)


Integration of Multiple Facets The new master plan will be addressing the emphasis of clearly organizing the campus into three distinct sections, including residential, educational, and incentive programs. The careful intergration of these three programs will heighten the effectiveness of the rehabilitation program which is intergrated into all programs. The space planning of these multiple facets will enhance the rehabilitation experience of the adolescents placed within it.

> Security C vel of lealt with ising d site a new il new

> > 37

buildings, this issue will also need to be readdressed. The need for a new gated main entrance will be one of results of this readdress.





## Site Analysis Agriculture Main crop. Livestock: Economic Base

Main crops: Wheat, Barley, Corn Livestock: Cattle

- Major Employers:
  - ~Burlington Northern Santa Fe Railroad (formerly Northern Pacific)

- ~Tesoro Oil Refinery (formerly
- ~Amoco Oil Refinery)
- ~Mandan Public Schools
- ~Cloverdale Meats
- ~Montana-Dakota Utilities
- ~Laudacer & Associates

Demographics are of Mandan, ND, which is the nearest town, as the specific demographics are not available specifically on the adolescents of NDYCC. This is due in part as the population is constantly changing and the adolescents are in Ma citi par

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*Site Analysis* Demographics

are considered residents in t in which their legal guardian Many of the staff members citizens of Mandan, so they	he town ns claim. would be would be a	
part of these demographics. Population: House Hold Average: Median Age: Average Household income: Median Income: Racial Make-up: White Native American	16, 718 2.63 36.0 \$38,182 \$16,295 94.5% 3.9%	*Population Spread: Under 18 yrs. 27% 18-24 yrs. 9% 25-44 29.7% 45-64 21.6% 65 & older 12.7% *10% lives below poverty line
Ancestries: German Norwegian Russian Irish English	61.3% 15.4% 13.1% 7.9% 4.2%	2 And
	25	HARA AS
2A	V.	PAGA

### Local History



Figure 4: Col. George Armstrong Custer

The city of Mandan's history can be traced to the significant contribitors in the 1870s. Five miles south of the current site of Mandan would be the home to two infantry companies with the role of protecting the construction of the Northern Pacific Railroad, which had reached the Missouri River by 1873 bringing with it over 100,00 people to the territory. Also, in 1873 Fort Abraham Lincoln was authorized as a cavalry post. Throughout the 1870s it was occupied by as many as 655 officers and enlisted men, with the most famous of these being Col. George Armstrong Custer. At the fort, Custer commanded three companies of the Sixth and 17th Infantry, as well as six companies of the Seventh Cavalry. After the broken treaty upon the discovery of gold in the Black Hills of South Dakota, Custer marched out to Montana with the Seventh Cavalry in 1876, to the historic battle of the "Little Big Horn."

Figure 5: Reconstructed home of Col. George Custer

Two years later in 1878, Mandan was named the county seat of Morton County which ran from the Missouri River to the Montana border at the time. The name Mandan was derived from the Dakota Indian word, "Mantani," which means "people on the bank." It was in 1879 that the railroad actually crossed the Missouri and brought with it over 100 railroad employees. Following the arrival of the railroad was a population explosion to 2,500 by 1883.

Along the way, Mandan would survive several set backs, some caused by Mother Nature. Lying in the low area between two rivers, the Missouri River and the Heart River, would bring at least three devastating floods in Mandan's early history. After the most damaging flood of 1943, Mandan would erect an earth dike with flood gates around the entire south and east sides of the city that were prone to continual future flooding. Another set back was the major population loss after an Indian scare just prior to Sitting Bull's death in December of 1890.

Site Analysis

Local History

Figure 6: Prior to bridge, forged river with flats

Just as there were setbacks, there were also major contributors to the success of Mandan. Two of the first were the completion of the Missouri River vehicle bridge in 1922 and the Northern Pacific Railroad Depot in 1929, both of which still exist. The year of 1954 brought the key additions of the Amoco Oil Refinery and the Montana-Dakota Utilities Power Plant north of Man~ dan. These two economic contributors brought many jobs and new families to Mandan and a need for more housing and schools. This is evidenced through the new construction of four grade schools and a high school all in the 1960s. Also, the decade saw the blazing of the countryside with the new Interstate 90 and a new bridge across the Missouri River. Through all of this, Mandan not only survived, but it has flourished.

missouri River Bridde mandan to Bismotek 11.1

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Figure 7: Missouri River Train Bridge from Mandan to Bismarck

The Bismarck-Mandan area has several major landmarks. One of the most noteable would be the state capital building in Bismarck. Standing 18 stories tall, it was the tallest standing building in all of North Dakota until more recent years. From the eighteenth story observation deck, one can see over 50 miles on a clear day. Another landmark of note would be the reconstructed Fort Abraham Lincoln State Park and Indian Earth Lodges. The block house on top the hill offer a spectacular view of the Missouri River. There are also four bridges that connect Mandan and Bismarck, one railroad and three vehicular.

# Site Analysis

Major Landmarks



### Environmental Issues



The campus of NDYCC is located just below and to the of north the bluffs of the Heart River. This beautiful backdrop needs to be preserved.

Because the specific location of the new facility is on the southern end of the campus, it will be vital to not hinder the breathtaking views that the campus already has. Along with fitting into the natural context, it will also be important to design a building that fits into or compliments the historic context. The design of the new building should not destroy the integrity of the historic context.

Lastly, the environmental issue of snow loads will need to be considered in the design of the structure and roof. Through interviews with the Superintendent, Darrel Nitschke, it has been made apparent that the use of sloped roofs is preferred over flat roofs. In this region, snow fall in inches on average is 42 inches per year.



### Specific Site Location

The southeast corner of the campus, around 63,500 square feet, was chosen for this specific new building, which is currently used as a soccer field. NDYCC has expressed a need to relocate the main campus entrance to this area and would like the new building to act as a welcoming agent and security control for the rest of the campus. This site will also be locating all the juvenile living units to one side of the campus, leaving the other side to house supporting buildings.

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Figure 15: Aerial photograph of NDYCC campus.

The entire Missouri River valley is considered to be the boundary between North Dakota's level, fertile farming land to the east and the rolling hills and bluffs to the west, which is ideal for ranching and includes the Badlands. It is believed that this stark line is the result from the edge of a glacier that moved slowly across the eastern half of the North Dakota and part of Minnesota, thus creating quite different topography and soil typology.

A quote from the author John Steinbeck paints a vivid picture of this stark line in his classic journal "Life with Charley" after his visit to the area in 1960.

"Here is where the map should fold. Here is the boundary between east and west. On the Bismarck side it is eastern landscape, eastern grass, with the look and smell of eastern America. Across the Missouri on the Mandan side, it is pure west, with brown grass and water scorings and small outcrops. The two sides of the river might as well be a thousand miles apart."

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Site Analysis

Geology

### Site Topography

With almost the entire campus at an elevation of 1650 feet above sea level, this site has relatively consistent topography. The exception to this would be the earth dike that seperates the campus from the Heart River. This eathen dike has protected the campus on many occassions from flooding before the Heart Butte Dam was built up stream on the Heart River.

There are six variations of two different soils types. Nearest the river, the Bottomlands soil variations are Banks very fine sandy loam, Banks silty clay, Banks silty clay, poorly drained, and Banks loamy fine sand. More centrally located on the campus are the soil variations of the soil typology of Terraces, Alluvial Fans and Natural Leeves, which are the Huff silt loam and Hall silty clay loam. In general this site is covered with good farming soil that does not blow easily.

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Site Analysis

Soils

The site hydration is not a significant issue as the campus of NDYCC is mostly covered with good soils that absorb water. The soil only has problems absorbing when large amounts of rain fall in short amounts of time. Building, parking lot, and road runoff is also not issue as the campus is mostly large amount of grass vegetation and trees that absorb the rain and prevent erosion.

Site Hydration

Total Annual Precipitation:16"Total Annual Snow Fall:20"

The native vegetation is primarily blue grama with niggerwool intermixed on the sandier parts and western wheatgrass on the heavier and finer textured areas. Other forms of vegetation would include the deciduous tree lined entry road and multiple other coniferous trees. Site Analysis

Vegetation



Figure 16: Tree lined entrance road.



The campus of NDYCC is connected to the west end of Main Street, which was also the old US Highway 10. The south entrance road to the campus winds along the buff and is connected to Highway 6, which runs south of Mandan to the South Dakota Border.

### Transportation Linkages

The nearest major transportation system is a Capital Area Transportation Route that runs six blocks to the east of the campus. The nearest airports are the Mandan Airport, six miles, and the Bismarck Municipal Airport, 12 miles.

Site Analysis

Views





	With geographical coordinates of 46
	degrees and 46 minutes North, and 100
	degrees, 55 minutes West, this area is
	subject to longer hours of daylight in
ation	the summer months and limited hours
	during the winter months.

### Solar Orientation



# *Site Analysis* Weather/Climate Data

Average weather												
Based on data reported by over 4,000 weather stations												
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Average temp. (°F)	10.0	17.2	28.5	42.7	55.7	64.6	70.2	68.7	57.3	44.7	27.9	15.1
High temperature (°F)	20.4	27.2	38.6	54.4	67.9	76.5	82.8	81.9	70.5	57.3	37.8	25.0
Low temperature (°F)	~0.5	7.2	18.4	31.0	43.4	52.6	57.4	55.4	44.1	32.0	18.0	5.2
Provinitation (in)	0.4	0.4	0.0	15	24	2.0	20	20	1.0	1 /	0.6	0.4
	0.4	0.4	0.0	1.5	2.4	2.9	2.9	2.0	1.0	1.4	0.6	0.4
Figure 22: Average V	Weath	ier, Na	ational	l Weat	ther Se	ervice	•				f	

#### Normal Climate

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Based on data reported	by main	ı weatl	her stati	ons								
Days with precip.	Jan 8	Feb 7	Mar 8	Apr 8	May 10	Jun 12	Jul 9	Aug 8	Sep 7	Oct 6	Nov 6	Dec 7
Wind speed (mph)	10.0	9.9	10.9	11.9	11.6	10.4	9.2	9.4	9.9	10.0	9.9	9.5
Morning humidity (%)	76	79	81	79	79	84	84	83	82	79	81	79
Afternoon humidity (%)	71	70	66	55	53	57	53	52	54	55	67	72
Sunshine (%)	53	53	58	58	61	64	73	72	65	58	43	47
Days clear of clouds	7	6	6	6	6	7	11	12	10	9	6	7
Partly cloudy days	8	8	8	9	10	10	13	11	9	8	7	7
Cloudy days	17	15	17	15	14	12	7	8	11	14	17	17
Snowfall (in)	7.8	7.0	8.5	4.1	0.9	0.0	0.0	0.0	0.2	1.9	7.0	6.9

Figure 23: Normal Climate, National Weather Service.

Average Wind Speeds

ing winds come from the northwest during the colder winter months of November, December, January, and Feb-Prevailing Winds ruary. During the warmer spring and summer months of March, April, May, June, July, August, September, and October, the prevailing winds come from the southeast and northwest.

Like most Midwest regions, the prevail-

Jan Feb Mar Apr May Jun Aug Dec Jul Sep Oct Nov Wind speed (mph) 10.9 11.9 11.6 9.9 10.0 9.9 10.4 9.2 9.4 9.9 10.0 9.5 Figure 23: Wind Rose, July. Figure 24: Wind Rose, January. 59 At present, the campus consists of the following existing structures: Maple Hall (1955), Devine Hall (1928), Hickory Hall (1952), Pine Cottage (1963), Brown Cottage (1963), Gymnasium (1922)/Swimming Pool (1975), Centennial Hall (1989), Administration Building/School (1961), Vocational Education (1981), Chapel (1964), Heating Plant (1907), two Maintenance Buildings (1957 & 1964), Superintendent House (1980), and Assistant Superintendent House (1920s). The entire campus is listed as a Historic District on the Secretary of Interiors Register of Historic Places, with the Gymnasium and Devine also listed indivually.



## Existing Structures



Figure 26: Front of Devine.



Figure 29: Gymnasium.



Figure 28: Gymnasium.

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Figure 27: Back of Devine.



Figure 30: Brown Cottage.





Figure 34: Chapel.



Figure 36: Powerhouse.



Figure 38: Front of Administration. 62

Site Analysis

Existing Structures



Figure 35: Carpenter Shop.



One of the most significant disruptors to the acoustical environment would be the Railroad train car changing yard located about <sup>1</sup>/<sub>2</sub> mile to the east of NDYCC campus. The cross bars at the railroad crossing just at the immediate north end of the campus is another result in of being in such close proximity to the tracts. All of this noise is magnified due to the sound waves bouncing back off of the bluff on the south end of the campus which run parallel

with the tracts. Due to the frequency of trains, acoustical considerations will need to be made in the design process.

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### Acoustical Environment NDYCC campus. The cross bars at the







## Case Studies

Direct Observation-Denver Location:

Pueblo, CO

Institution:

State of Colorado Youth Offender System

Overview The Youth Offender System in Pueblo,

#### Ridge View Academy

#### Overview

The Ridge View Academy is a privatepublic youth correctional center that chooses its candidates based on their fit within their programs. Placing a high emphasis athletics, youth are referred to as student athletes, and not juveniles.

The center offers youth many ways to retool, and retrain so when they reenter society, they can be successful and upstanding citizens that do no return to the system. All their programs place a high emphasis on respect, positive reinforcement, and team work to keep everyone moving

offers be



reduced to six years at YOS. If the term is successfully fulfilled, the adult sentence is withdrawn.

The facility had completely seperate buildings for males and females, as they had different programs to complete. The total female popultion was 15, with about 175 males.

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Oberservations: -Pedestrian camp -Very High Secuit -Low priority on 1 -"Prison-like"




















## Programmatic Requirments Entrance

#### Description

•Serves as the reception point for visiting family members, friends, attorneys, social workers, and all other visitors. Applicable Prototypical Spaces:•Weather Vestibule75 sq ft•Janitorial Closet70 sq ft

#### **Operational Objectives**

•Coordinate the processing of visitors in safe and controlled manner.

•Maintain security of facility throughout processing of visitors.

•Prevent Contraband from entering the secure facility

•Project a professional appearance to all those entering the building

Design Considerations •Slightly block view direct view to control center.

•Locate Control Deck to observe the entrance vestibule.

•Provide and environment that reduces anxiety of individuals. It is highly desirable to provide natural light to create pleasant and non-threatening environment. Introducing color in materials and acoustical treatment to surfaces will assist in maintaining ambience and acoustically quiet environment.

•All persons entering a correctional facility must be legally admitted to the system by proper identification and physical condition. This area involves the orderly receiving, identification, screening, and processing of all new juveniles. Area must have observable and secure clothing exchange and search rooms.

#### **Operational Objectives**

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Accept custody of newly admitted adolescents and ensure that they are properly and legally received into and eventually released from facility
Temporary store all permitted adolescents property.

•Provide adolescents with institutional clothing, and hygiene items

## *Programmatic Requirments* Intake/Transfer/Release

Applicable Prototypical Spaces: •Strip search room 140 sq ft

•Shower/Toilet/Clothing exchange •Observation Booth

#### **Design Considerations**

•Locate adolescents property and clothing storage in locked lockers in clothing exchange room.

•Limit views by other juveniles into intake/ transfer/release processing area.

•The Master Control Center (Deck) is the lifeline and nerve center of the facility. It is responsible for a successful and trouble-free operation. It oversees and monitors all facility operations and communications, including electronically monitoring all movement in and out of the facility.

Operational Objectives •Provide 24-hour control of all internal security systems, controlling movement from one area to another. •Provide 24-hour coordination and communication of all emergency responses to events and situations in the facility.

### Master Control Center

Applicable Prototypical Spaces: •Observation Deck

250 sq ft

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#### Design Considerations

•Positions the Deck for optimum observation to all adjacent areas with the least amount of obstructions.

•Elevate floor position (approx. 2 ft.) of Deck to provide unobstructed views of all physical areas for observation, supervision, and control. •Provide raised computer floor for access to all security control conduit and equipment connections.

•The housing area for the adolescent population is the heart of every institute since it provides the living area for part of a typical day.

## Programmatic Requirments General Adolescent Housing

Applicable Prototypical Spaces	
<ul> <li>Individual rooms</li> </ul>	72 sq ft
<ul> <li>Multiple Occupancy rooms</li> </ul>	140 sq ft
•Shower area	160 sq ft
•Dayroom	1,600 sq ft
•Laundry facilities	95 sq ft
•Outdoor recreation	650 sq ft
•Staff toilet	70 sq ft

#### **Operational Objectives**

•Provide a safe and secure environment for adolescents confined to housing units.

Provide manageably sized groups of adolescents in each housing unit.
Provide separation of adolescent types by level of privilege (0~5) to encourage a positive attitude and behavior and to discourage unacceptable or disruptive behavior.

Provide programs and services to adolescents within their housing units.
Provide housing unit that meets all applicable local and state standards, Life Safety Code requirements, and national ACA Standards.
Provide staff and adolescents with an environment that is free of physical and psychological danger.

#### Design Considerations

•Position observation deck to optimize observation of all entrance doors, dayroom, and rooms.

•Spatial diversity creates an opportunity for special architectural treatment of activities, such as TV viewing with carpeted floors versus dining areas with tile or hardened concrete floors.

•Reduced volume brings human scale down and interior character of residential living unit feels less institutional, whereby adolescent behavior may be improved and provide an environment for counselors to rehabilitate adolescent behavior in preparation for their return to society.

•This area provides spaces for a variety of educational needs that vary for each adolescent. Educational services must be provided to all adolescents, despite their level of privilege. So, for some, the educational services are brought to them rather than the juvenile attending regular classes with the other adolescents.

#### **Operational Objectives**

Provide classrooms with supplies and materials to support the academic program
Provide basic education that meet the local, state, and nation educational standards.

#### Education

#### Applicable Prototypical Spaces:

•Multi~purpose room	750 sq ft
•Multi~purpose room	350 sq ft
•Teacher office	125 sq ft
•Storage room	65 sq ft
•Multi-media space	125 sq ft

Design Considerations

Locate educational spaces centrally with equal access to all adolescents.
Provide educational spaces with unobstructed observation from the central observation deck.

•Provide natural light into classrooms and reading areas in support of creating a normative learning environment.

•Academic classrooms should be designed to hold up to 15-20 students.

## Programmatic Requirments Counseling/Treatment Services

#### Description

•A wide range of counseling and mental health services are normally provided for the adolescents to assure rehabilitation opportunities and activities oriented toward selfimprovement, and group interaction. Treatment programs vary and are individualized for each adolescent so that each may reach their full potential of rehabilitation.

#### **Operational Objectives**

•To accurately access the adolescents upon initial intake and setup the appropriate individualized treatment program.

•To improve adolescents access to a variety of positive, rehabilitation reinforcement activities and programs.

•Prepare adolescents for reentry into the community and public school system.

#### Applicable Prototypical Spaces:

•Multipurpose room	750 sq fi
•Multipurpose room	350 sq fi
•Counseling offices	150 sq ft

#### **Design** Considerations

•Provide area that is comfortable with an environment of normative character, including natural light, to reduce anxiety and tension to promote healthy behaviors. •Use material that provide the visual observation required of spaces, but are acoustically sound to provide an area to have confidential conversations.









### A Multi-faceted Building:

The original idea for this project was a multifaceted building which would serve the purpose of residential, education, evaluation,



new project placed a heavy emphasis on master planning and the design of one cottage







By drawing the adjoining building with roofslopes, it was apparent that this idea was on the right track. Adding in the idea of a set of clerestroy windows, gave seperate forms to what would be the living units and the day room.

From this angle I knew adjoinging to the existing Dining Center would be a sensistive issue, as it low in height with small roof slopes.









Final Solution





# Project Description:

Neutled hervoor the Heart River and scentc butter, and just outside the ever growing city instruction. Hearth Shore, Datons, hear ecompose of the North Datons. Hearth scents of Learter (NDYCC). With so permeter factors, this unsult yourd a correstrond control Control and the permeter factor of the redshift of the routile correstrond control for the structure mease of the structure galaxies of the routile databasents of Yorth Dakots. The antimo of NDYCC is a prosted to correstion of the structure mease of the routies in the redshift of the provide databasents of Yorth Dakots. The antimo of NDYCC is a prosted to elever within a side and eleveration distructure and the routient to review to translate databased and eleverate the Arroundies of NDYCC are proported to a law restricture placement in their commuties with the shift is ochoose more appropriate bahavior and fold success in their content in the routies of the ochoose more appropriate bahavior and fold outselverses in their content in the shift is ochoose more appropriate bahavior and fold outselverses in their content in the shift is ochoose more appropriate bahavior and fold outselverses in their content is the shift is ochoose more appropriate bahavior and fold outselverses in their content in the shift is ochoose more appropriate bahavior and fold outselverses in their content in the shift is ochoose more appropriate bahavior and the shift of the shift is ochoose more appropriate bahavior

This hartoric campus includes four male cottages and one formale cottage. Other supporting hartority includes include administration harding of shapes, hartoric terms approximation. Formania pool, school, and dhring hall. With hardings dating back to the 1920s, and are reveal listed on the Secretory of listorior is National Register of Historic Places, the NDYCC campus is in dire need of not only a new facility to house

## Site Information:

Location: The North Dakota Youth Corrrectional Center is located west of The North Dakota yout vor the Flear River with the eastern Mandara, Nexth Dakota yout vor ethe Flear River with the eastern half of the ecomous trull ying within the city's corporate boundartes. The site is bordered to the south with a high bluff, it the east with the Flear River, and to the south with a high bluff, it the east with the Flear River, and to the south with a bluff good Northcen Santa Fe Pactif. Ralroad that is also owned by NDYCC.



View of new cottage site, currently serving as a soccer field.

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View of the disting center building just to the north of the new cottage, which will be attaching to the south wall to create a linked linear plan of cottages.





Perspective of New South Ent Areviron gets at the new south entrance makes a gran paramu. The tree-canopied path lead directly to the au parking lot. Along the drive, visitors are given their firs tree-framed shot.






















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Appendix

## Statement of Intent



Nestled between the Heart River and the scenic buttes, and just outside the ever growing city limits of Mandan, North Dakota, lies the campus of the North Dakota Youth Correctional Center (NDYCC). With no perimeter fences, this unusual juvenile correctional center focuses on alternative means of security while rehabilitating the troubled adolescents of North Dakota. The mission of NDYCC is to protect society while providing education, detention, and therapeutic services to troubled adolescents within a safe and secure environment. Juvenile at NDYCC are prepared to return to a less restrictive placement in their communities with the skills to choose more appropriate behavior and to find success in their life.

This historic campus includes four male cottages and one female cottage. Other supporting buildings include the administration building, chapel, historic gymnasium/swimming pool, school, and dining hall. With buildings dating back to the 1920s, and several listed on the Historic Register, the NDYCC campus is in dire need of not only a new facility to house more youth and a new master plan, but also a change in the infrastructure to more adequately meet their mission in serving the adolescents of North Dakota. Currently, NDYCC is implementing a new treatment entitled. Educating for Quality by Understanding Interpersonal Potential (EQUIP), which is an identity oriented treatment approach focusing on cognitive restructuring, anger management, social skills, and social decision-making. However, the current campus set-up is not ideal for this treatment to reach its full potential in rehabilitating and preparing the vouth to re-enter society due to its disconnected, spread out buildings that result in non-integrated programs. To solve this problem I propose the design of a multi-faceted facility that will serve the needs of residence, education, evaluation, and treatment and a new main entrance on the south portion of the campus. To further enable NDYCC's treatment theory to reach the next level of effectiveness, the theoretical premises of my thesis project will also focus on the interpersonal potential of the facility's occupants, the troubled adolescents of North Dakota, through the integration of residence, education, evaluation, and treatment all within one multi-faceted building.



with the Burlington Northern Santa Fe Pacific Railroad. The NDYCC has been in existence, although under several different names, since the early 1900s with buildings dating back to 1920 and earlier.

The city of Mandan is well known as the home to Lt. Col. George A. Custer and his 7th Calvary prior to the Battle of Little Big Horn in 1876. Just prior to this, the tracts of the Northern Pacific Railway had reached the Missouri River in 1873, bringing with it over 100,000 people to the territory.

With a population of 16,718 people and house hold average of 2.63 people, Mandan is presently a suburban bedroom community to the state capital of Bismarck, North Dakota, which lies just seven mile away across the Missouri River. The median age of Mandan is 36.0. While the average household income is \$38,182, the median income is \$16,295. The racial makeup of the city is 95% White, 3% Native American. the population spread is as follows: 27% under age 18, 9% from 18 to 24, 29,7% from 25 to 44, 21.6% from 45 to 64, and 12.7% over the age of 65. Of this population, 10% are living below the poverty line.

The entire Missouri River valley is considered to be the boundary between North Dakota's level, fertile farming land to the east and the rolling hills and bluffs to the west, which is ideal for ranching and includes the Badlands. It is believed that this stark line is the result from the edge of a glacier that moved slowly across the eastern half of the North Dakota and part of Minnesota, thus creating quite different topography and soil typology.

Located at latitude of 46 degrees and 46 minutes north of the Equator, this area is subject to longer hours of daylight in the summer months and limited hours during the winter months. The prevailing winds come from the southeast during the warmer summer months and out of the northwest during the colder winter months.

The NDYCC campus covers a total of 1,625,000 square feet. With almost the entire campus at an elevation of 1650 feet above sea level, this site has relatively consistent topography. There are six variations of two different soils types. Nearest the river, the Bottomlands soil variations are Banks very fine sandy loam, Banks silty clay, Banks silty clay, poorly drained, and Banks loamy fine sand. More centrally located on the campus are the soil variations of the soil typology of Terraces, Alluvial Fans and Natural Leeves, which are the Huff silt loam and Hall silty clay loam. In general this site is covered with good farming soil that does not blow easily.



so that the building itself supports the integration of the different facets within.

#### Design Methodology

Through the implementation of design methods, the correlations and connections between the multiple facets of this project should become apparent. Interviews of administrators, literature searches and analysis of case studies will be the initial design methods used. As the thesis process continues other design methods such as Interaction Matrix, Bubble Diagrams, Venn Diagrams, Brainstorming, and Interaction Nets will be applied to uncover the correlations between spaces

#### Design Process Documentation

Throughout the entire thesis process all collected information will be dated and filed into a binder or accordion file. All notes, thoughts and sketches will also be dated and kept in a sketchbook. Notes generated from reviews and meetings with primary and secondary critics will be documented in a notebook. All digital files will be kept will be dually preserved in a digital format on my laptop and on a CD with all hard copies dated and filed with other project information.

#### Work Schedule

#### Fall Semester 2004

Week # 1 4 Oct 7 Oct 8 Oct	October 3-9 Studio First Draft Due Thesis Proposal Due Research Trip to site
Week #2 14 Oct	October 10-16 Student Preference Slips Due Research
Week #3 18 Oct 21 Oct	October 17-23 Studio Second Draft Due Primary and Secondary Critics announced Research
Week #4 28 Oct	October 24-30 Last day of AR/LA 561 Class Research Define Program Meet with Primary Critic
Week #5	October 31-November 6 Research Begin Gathering Program Information Meet with Secondary Critic
Week #6 11 Nov	November 7-13 Veterans' Day Holiday Research Begin Drafting Program Meet with Primary Critic
Week #7 15-19 Nov	November 14-20 Final Week of AR/LA 571 Research Draft of Program
Q	TU



			Week #27	April 3-9
	Week #21	February 20~26		Presentation Drawings
	21 Feb	President's Day Holiday		Storyboard the layout of
		Design Development		final presentation
		Material studies & initial		Decide on presentation
		exterior elevation studies:		medium & buy materials
		type-study material palettes		Meet with Primary &
		Elevation studies &		Secondary Critics
		perspective sections		
		Meet with Primary Critic	Week #28	April 10~16
		Weet with Hinning entite	Week    20	Presentation Drawings
- minutes	Week #22	February 27- March 5		Work on presentation boards
ð	WCCK    22	Design Development		& models
5		Expressive character &		Meet with Primary &
		technology of assembly		Secondary Critics
and b		Wall sections resolved &		secondary entites
		detailed material studios	Weat #20	Anni 17 02
(		Most with Secondamy Critic	25 Apr	April 17~25 Thesis Projects due at
	2	Weet with secondary Critic	25 Apr	112 Open in the MLL Pallycom
	Wast #22	Manah C 12		4.50pm in the MU Bailfoom
	Week #25	March 6~12 Mid compositor Theorie Devicement		work on presentation boards
Sand	(~1) Mar	Mid~semester Thesis Reviews		& models
~~	5	All loss design designed		Final touches, output/
		All key design decisions made		printing, mounting
$\square$	( ~	Meet with Primary Critic	~	Presentation Drawings
	Waalz #24	Manah 12, 10	Wash #20	Arorri 24 20
	Week #24	March 15~19	Week #50	April 24~ 50 Final Theorie Deviation
}		Spring Break	28~30 April	Final Thesis Reviews
$\sim$	$\sim$	Job search trip planned	$\gamma$	
		Catch up on any tasks	W -1- 401	
Lang .	NV-1-HOF		Week #31	May 1~7
	Week #25	March 20~ 26	1~5 May	Final Thesis Reviews
	25~26 Mar	Easter Holiday		Revise program document
	l Lu	Presentation Drawings	~	Draft copy of final document
Share and a	$\sim$	Revisit all design issues	$\sim$	to primary critic
		Meet with Primary Critic	W1- #00	
()	1 400		Week #32	May 8-14
~~~	Week #26	March 27- April 2	09-13 May	Final examinations
1 1.	27~28 Mar	Easter Holiday	12 May	Final Thesis Document due
- Cn	~	Interior space studies &		at 4:30pm in the Arch office
) -		character sketches finalized	13 May	Commencement at 4:00pm
$\sim$	han	Presentation Drawings		Fargodome
		Meet with Primary &		
		Secondary Critics	here .	
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Previous Studio Experience

2nd Year Studio

Appendix Proposal Fall 2001 Vince Hatlen Arch 271 Additive/Subtractive Semi-circle Shape Study Nativity Elementary School Library Addition



Spring 2004 Don









# Personal Identification

### Lisa K. Jerke

I would like to dedicate this program to my parents, whom without, I would have never made it. Or at least it would have been alot harder. Thanks for always telling me to get my work done, giving me wake up calls, and



to be behind me every step from here on out. Thank you and I love you!

I would also like to thank my one, and only, brother, Eric. Not many people are lucky enough to go to the same college at the same time as their siblings. But, I was. We've had some great times here at NDSU, and I know you will do great in your last year. Your pursuit of knowledge is unmatched-so never stop asking questions. By the way, thanks for all the rides and loans of money! Its great to have your own personal bank! You will

always be my best fr zip codes might be!

Lastly, thank you to that have supported five years. You have definitely say, that th have had the best times of my life in college!

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ou. I

at our



Night before thesis is due.



Working 'til the wee hours.



Ladies at the Turf after Presentations.



Leah & I in combat at Senior day.



At the Turf for talls, darts and laughs.

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San Francisco.



fighter, my little cousin Brett.



My brother, Eric, & I with our cat, Zipppity.

